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December 28, 2020

Anthony J. Hood, Chairman Zoning Commission for the District of Columbia 441 Fourth Street, NW, Suite 200S Washington, DC 20001 zcsubmissions@dc.gov

Re: Z.C. Case No. 20-02: District of Columbia Building Industry Association (DCBIA) Comments on Notice of Proposed Rulemaking

Dear Chairman Hood and Commissioners:

Subsequent to the Commission's hearing on November 16, 2020 and in response to the Notice of Proposed Rulemaking (NOPR) published in the D.C. Register on November 27, 2020, below please find DCBIA's further comments relating to IZ Plus.

As a threshold matter, DCBIA wishes to reiterate that it is committed to the mission of creating more affordable housing in the District of Columbia. Our involvement in the IZ Plus discussions to date has been focused on ensuring that the IZ Plus concept will encourage, rather than inhibit, the production of additional affordable housing units along with housing generally.

To that end, at the public hearing on November 16, DCBIA focused its testimony on two key issues:

1. Calibrating the IZ Plus requirement to the density that is actually utilized as a result of the map amendment; and

2. Calibrating the IZ Plus requirement to the density gained through the map amendment (i.e. "apples to apples").

Below please find DCBIA's further comments on these issues.

1. Utilized Density

The IZ Plus setaside requirement is determined on a sliding scale, based on the percent increase in density. The IZ Plus formula as set forth in the NOPR determines this increase based on the maximum permitted density in the proposed new zone. In many instances, there is a

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meaningful density jump between zone categories,¹ and many developments will not be able to make use of the full density in the proposed new zone yet they will have an IZ Plus requirement that assumes the full density is utilized. These include, but are not limited to, new developments that are limited as a result of site constraints and historic preservation, conversions of historic structures, and conversions of former non-residential buildings. The net result is an IZ requirement that is not offset by a sufficient amount of additional density that is actually constructed.

Therefore, DCBIA recommends measuring the density gained through the map amendment <u>and actually utilized</u> on a specific site, in order to determine each property's IZ Plus setaside requirement. Such concept would be congruent with the manner that IZ setaside requirements are currently calculated, and consistent with the underpinnings of the IZ program adopted by the Commission which, as discussed below, is grounded in the premise of a mandatory set aside that is accompanied by compensating bonus density. That is, the current IZ requirement is that either 50% or 75% of the <u>utilized</u> bonus density is to be provided (if greater than the 8% or 10% set asides of the residential components, respectively). Such calculations could easily be included on the form Certificates of Inclusionary Zoning Compliance, which already require analysis of the utilized bonus density and other similar square footage calculations.

Based on discussions with OP, one potential solution to the above issue also establishes the IZ Plus requirement at the time of the rezoning based on the sliding scale in the proposed regulations. In short, at the time of each rezoning, the zoning order would articulate the IZ Plus requirements for each tranche of enhanced density actually developed, up to the maximum zone, based on tables C § 1003.3 and 1003.4. For example, for a site that is rezoned from MU-4 to MU-6:

Map Amendment from MU-4 to MU-6						
Percent Increase in FAR	Less than 20%	20% - 50%	50%+ to 75%	75%+ to 100%	100%+ to 125%	Over 125%
Resulting FAR Bands	2.5 - 3.0	3.0 - 3.75	3.75 - 4.375	4.375 - 5.0	5.0-5.625	5.625 - 7.2
Corresponding Setaside Requirement	8%	10%	12%	14%	16%	18%

The above approach calibrates the IZ Plus requirement to the actual amount of density that is utilized. DCBIA believes that this approach will ensure IZ Plus is a tool that is able to deliver higher amounts of housing and affordable housing but can also adjust for other important planning considerations such as historic preservation and site context.

¹ For example, MU-4 permits a 3.0 FAR with IZ, and the next most likely zone is either MU-5 or MU-7, which allow a 4.2 - 4.8 FAR. From there, the next mostly likely zone is either MU-6 or MU-10, each of which allow a 7.2 FAR.

1. "Apples to Apples"

The initial IZ program was organized around a fundamental principle: projects would set aside a certain amount of affordable housing and receive a certain amount of additional density to offset the financial cost of that affordable housing. IZ Plus is organized around a similar fundamental principle: projects provide an increased affordable housing commitment keyed to the density gained through a map amendment. Both programs are based on extensive economic modeling that is intended to demonstrate the financial sustainability of the program. If the affordable housing requirement and density increase are not balanced, we are concerned that redevelopment will not take place and the District's housing goals will not be realized.

As drafted, the IZ Plus regulations in the NOPR disrupt this economic underpinning because it (erroneously) includes the existing, matter-of-right IZ density increase as part of the "density gained through the map amendment." That initial IZ density is already available, regardless of any change in zoning. <u>As a result, IZ Plus greatly increases the setaside</u> requirement on density that is otherwise available by-right – in some cases doubling such requirement or more.

This is important because it factors into the owner's or developer's evaluation of the contrasting returns on potential redevelopment scenarios. While a map amendment may produce additional density, that additional density will require an increased IZ Plus requirement on not only the density gained through that map amendment but also the density that could be built by right. Given that economic calculus (particularly when accounting for all the time, risk, and process that a map amendment entails), many owners and developers will forego the additional density gained through a map amendment and choose by-right development.

Since the IZ Plus concept is rooted in the density gained through the map amendment process, the IZ Plus formula should measure the FAR increase due to the map amendment, <u>exclusive</u> of the existing, matter-of-right IZ bonus. Put another way, it should be measured based on the increase from by-right density in the current zone to by-right density in the new zone. <u>That density increase is the value that is being generated by the map amendment, and that increase should therefore be the basis for the additional IZ Plus requirement.</u>

We would be happy to provide any additional information that might be helpful in consideration of the above or the IZ Plus concept generally. We appreciate your time and the ability to provide input on this matter.

Respectfully Submitted,

Tisi Man'a Molling

Lisa María Mallory CEO, DC Building Industry Association

cc: Andrew Trueblood; Director, Office of Planning Jennifer Steingasser; Deputy Director, Historic Preservation and Development Review