

CBE and Workforce Goals

Project **Minimum** Goals vs. Actual (As of April 1st 2014)

CBE and Local Resident Participation Goals	Goals	Actual	Cum.	*Adjustment
Percentage of construction contracts awarded to Certified Small or Disadvantaged Business Enterprises	\$84,498,917	\$124,534,959	147%	N/A
Percentage of the total Journey Worker hours performed by District Residents	25%	8%	15.2%	18% Hours <u>39,928</u>
Percentage of all Apprentice hours, by trade, performed by District Residents	60%	51%	61.7%	61% Hours <u>0</u>
Percentage of Skilled Laborer hours performed by District Residents	60%	20%	44.3%	44% Hours <u>0</u>
Percentage of Unskilled Laborer hours performed by District Residents	60%	68%	66.4%	66% Hours <u>0</u>
Percentage of Overall hours performed by District Residents	N/A	23%	*31%	32% Hours <u>39,928</u>

Total man-hours complete through April 2014 = 2,695,039

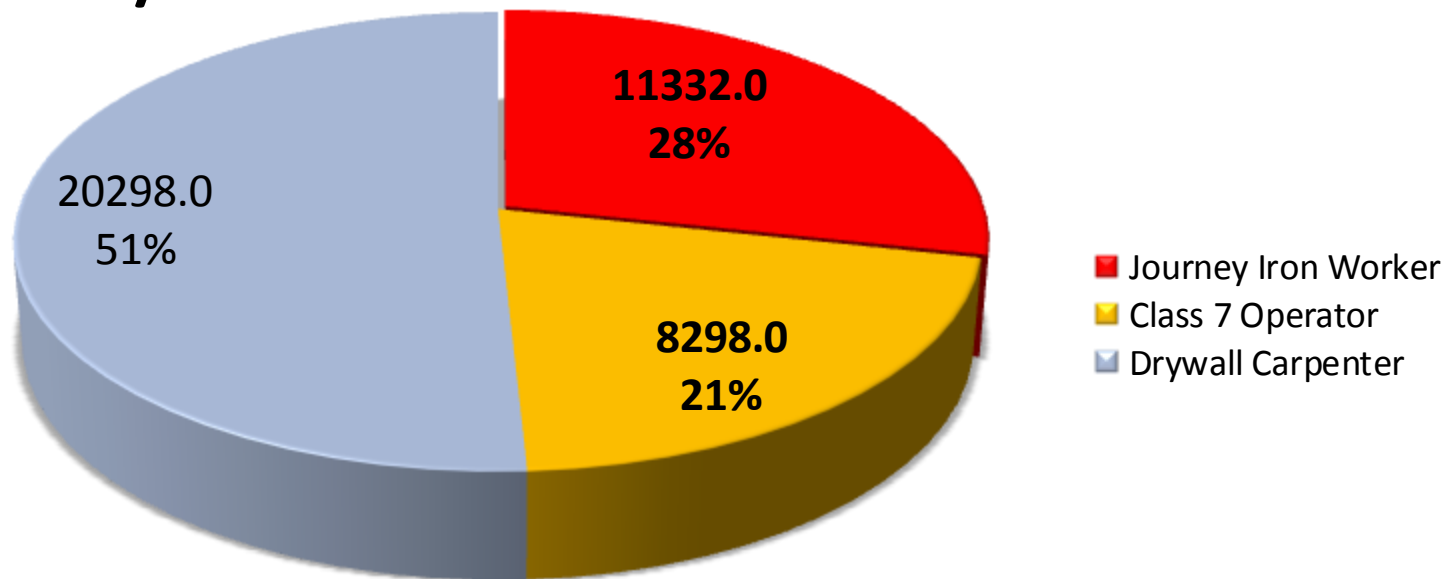
*DC Historic High Approximately 21%

* The adjusted percentages are reflective of hours worked by positions intended to be filled with DC residents that were either unavailable or not qualified and not provided.



ZONING COMMISSION
District of Columbia
JANUARY 14, 2014
EXHIBIT NO. 66C
HENSEL PHELPS
Plan. Build. Manage.

Cumulative Journey Worker Hours Performed by Non-DC Residents Included in Work Force Adjustments as of 04/01/2014



Total Hours Worked = 39,928