

**BEFORE THE DISTRICT OF COLUMBIA  
BOARD OF ZONING ADJUSTMENT**

**National Bankers Association  
1513 P Street, NW  
Square 194, Lot 3**

**Outlines of Witness Testimony**  
*submitted in accordance with Subtitle Y § 300.8(k)*

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**Michelle Davis, Chief Operating Officer of the National Bankers Association  
*or Other Representative of the Applicant***

- Overview of the National Bankers Association's purpose and mission
- Description of existing office space at the property and rationale for expansion
- Summary of community engagement and outreach efforts

**Sheldon Clark, AIA, NCARB**

***Sr. Project Architect, Cline Design Associates***

- Description of existing building conditions and site limitations
- Summary of proposed third-floor expansion and penthouse, and associated floor plans for ongoing use of building for nonprofit organization
- Overview of architectural compatibility with P Street NW block and the 14th Street HD