

Figure 3-1  
Existing and Proposed Potential Parking Sites



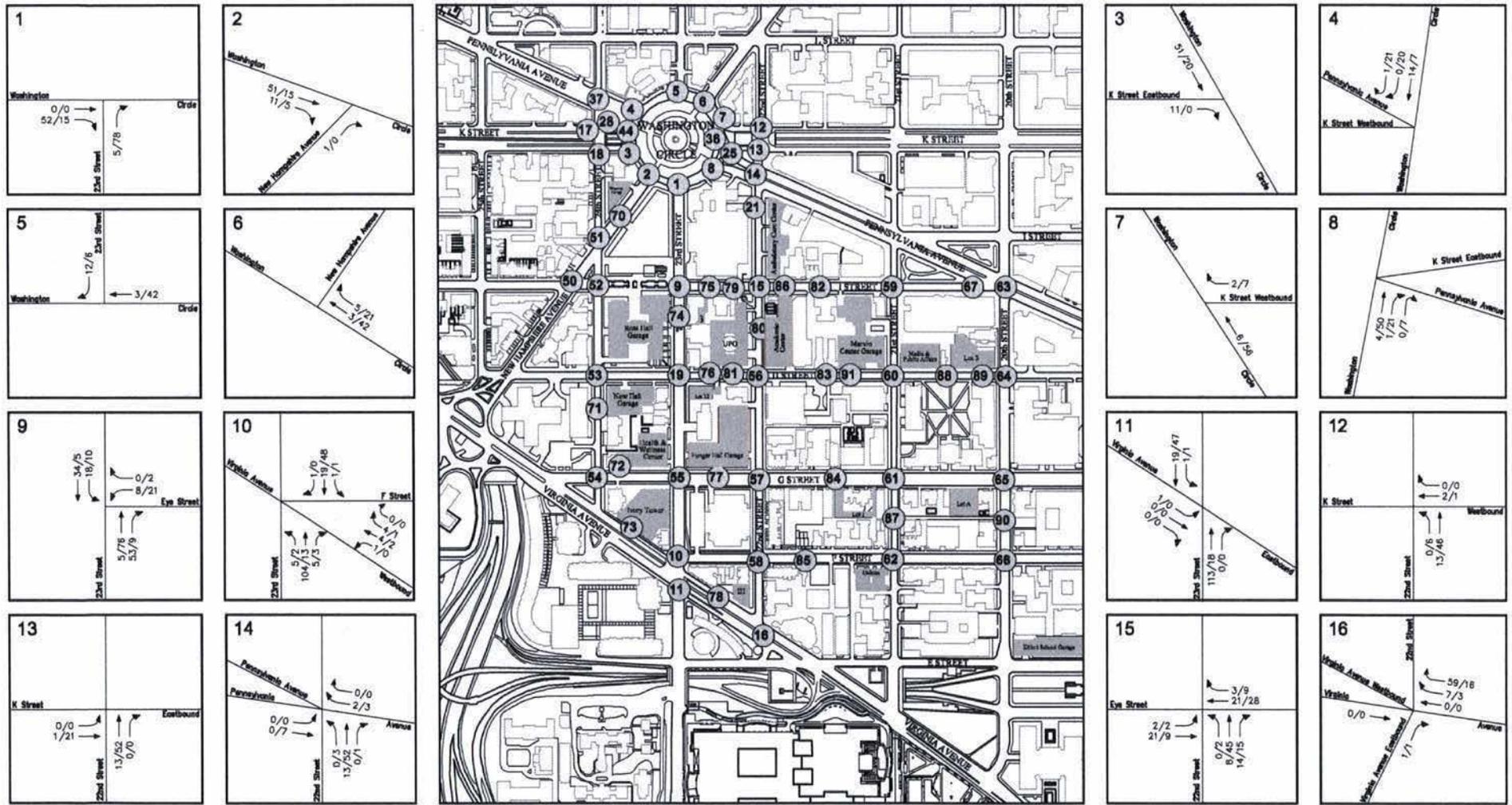


Figure 3-2  
Existing GWU Site Trips

AM PEAK HOUR  
PM PEAK HOUR  
000/000





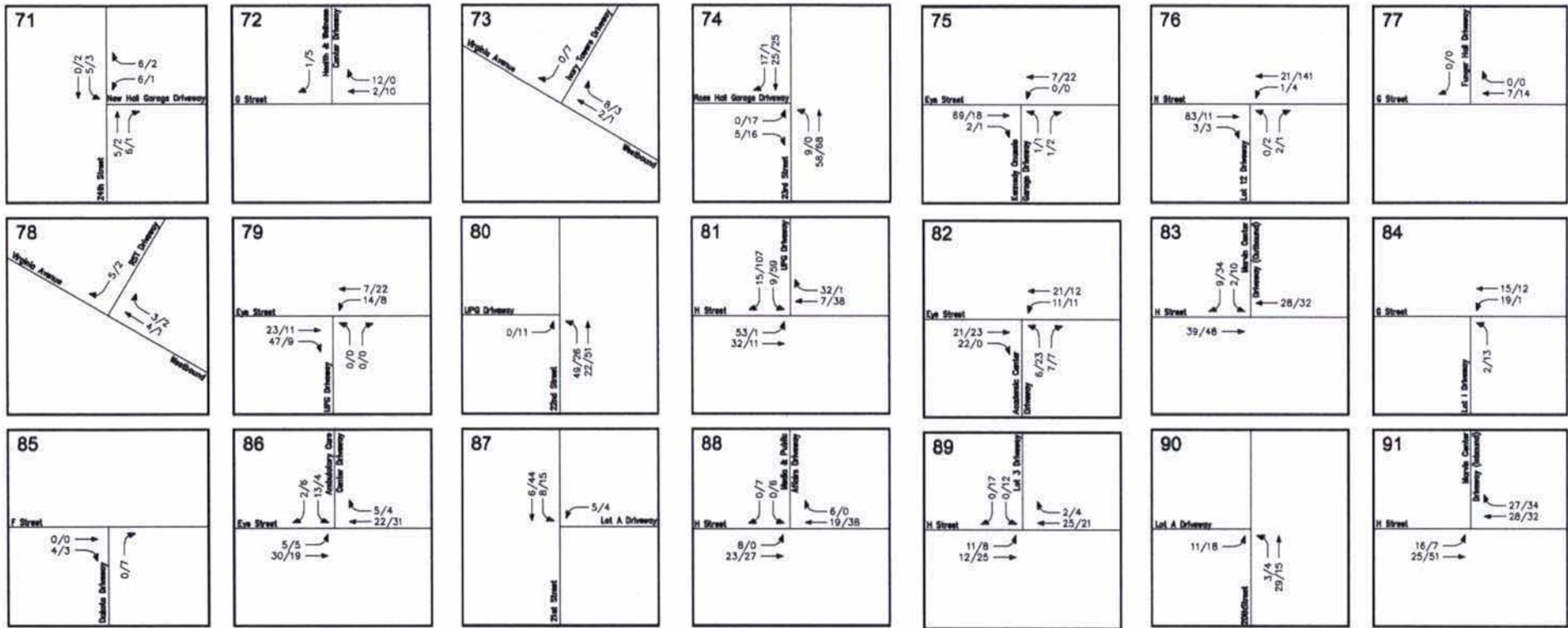


Figure 3-2  
Existing GWU Site Trips

AM PEAK HOUR  
PM PEAK HOUR  
000/000



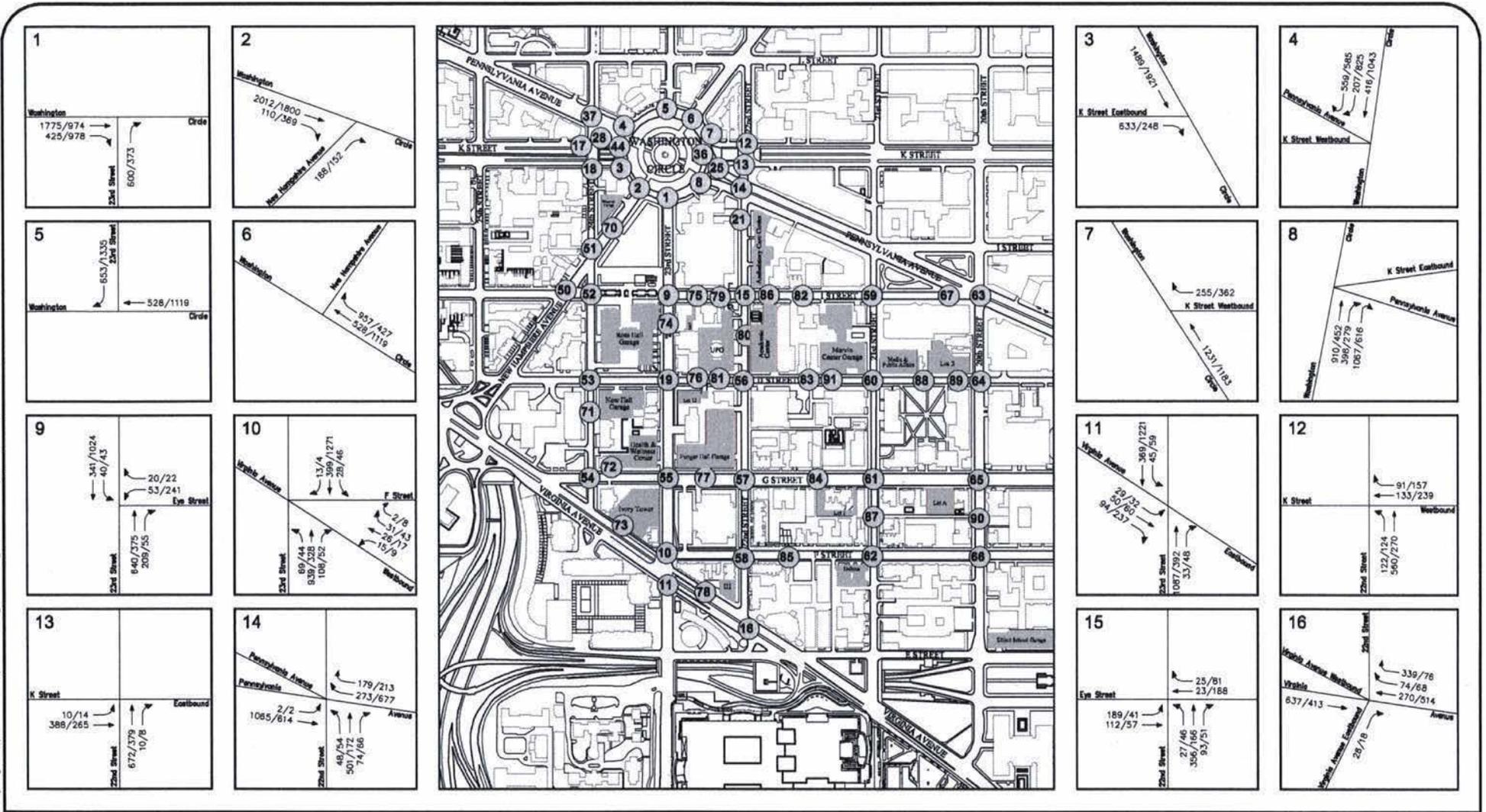


Figure 3-3  
Existing Non-GWU Peak Hour Traffic Volumes

ALL PEAK HOUR  
IN PEAK HOUR  
000/000  
North

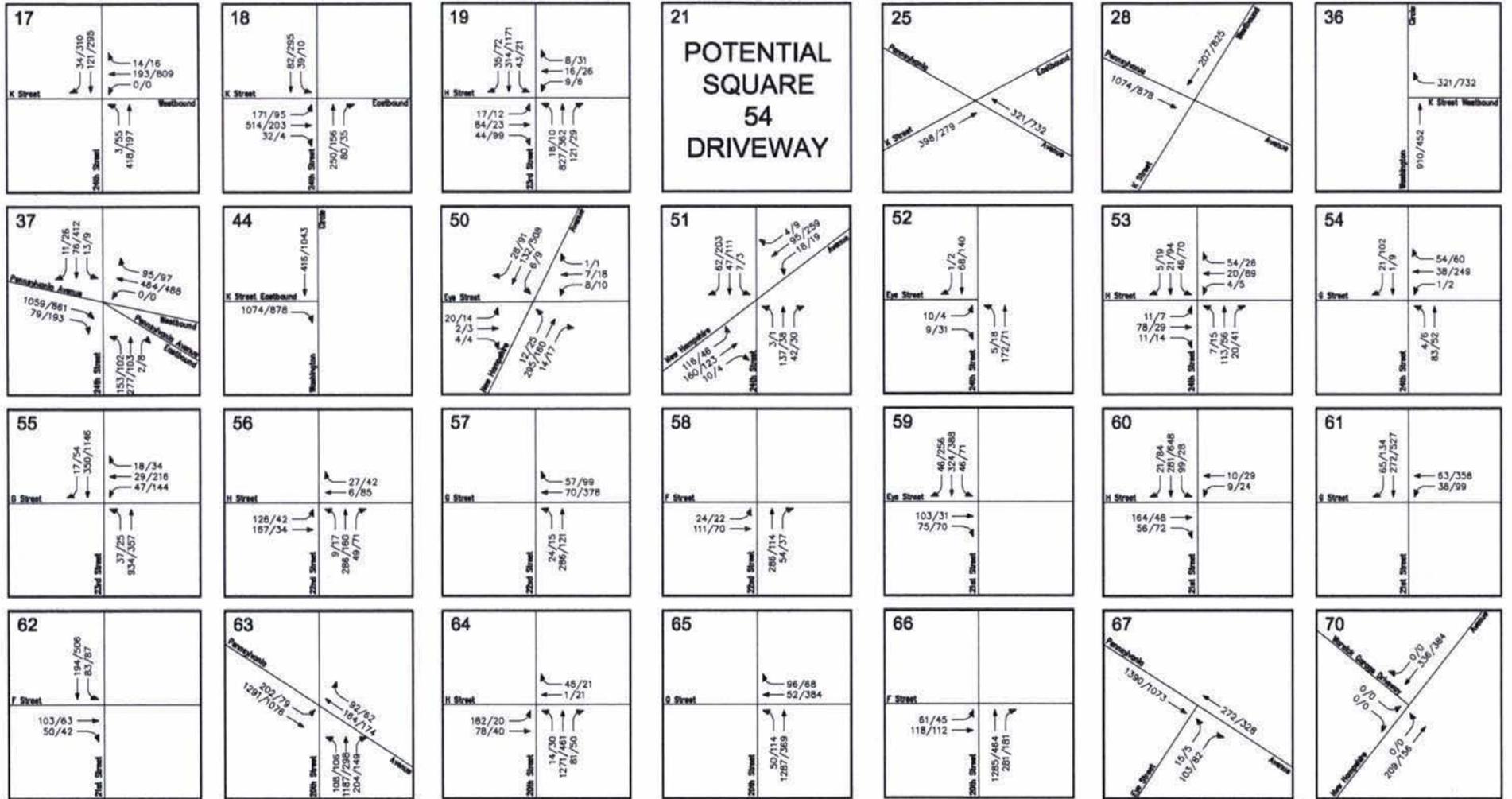


Figure 3-3  
Existing Non-GWU Peak Hour Traffic Volumes

All Peak Hour  
Per Peak Hour  
000/000



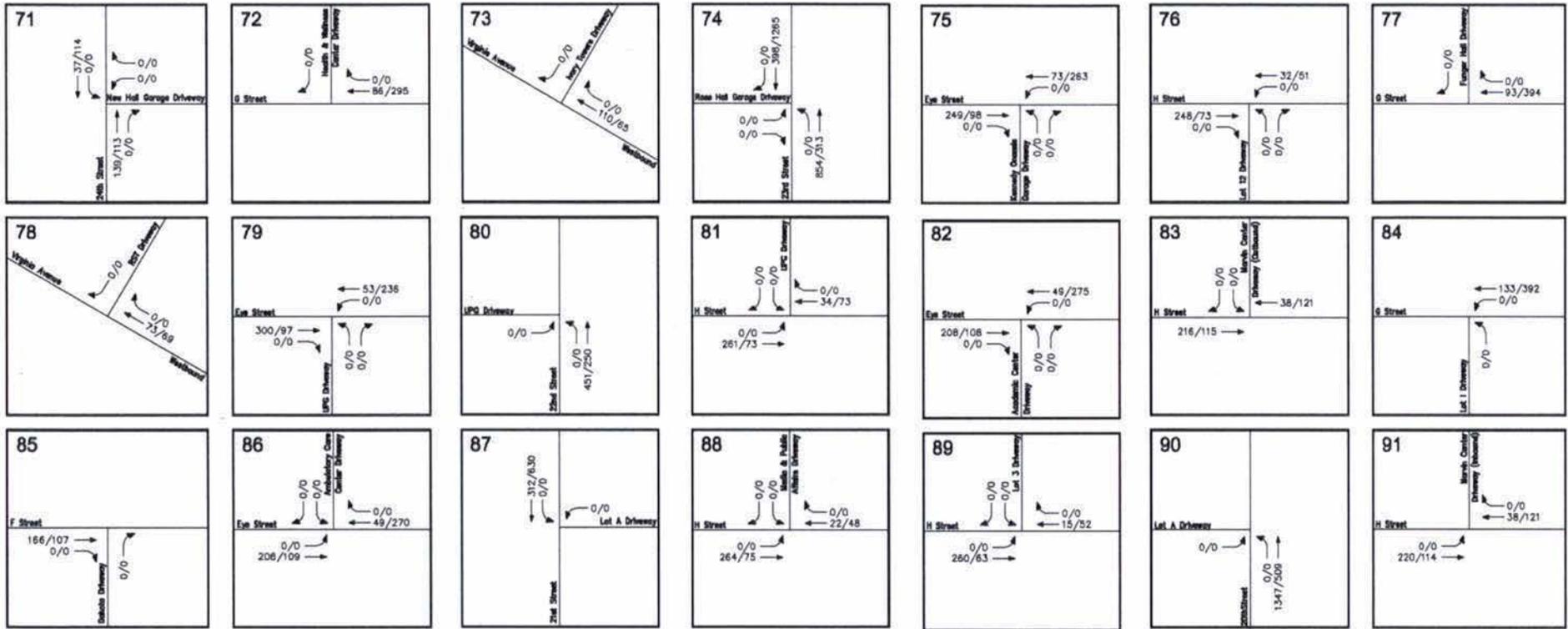


Figure 3-3  
Existing Non-GWU Peak Hour Traffic Volumes

AM PEAK HOUR  
PM PEAK HOUR  
000/000



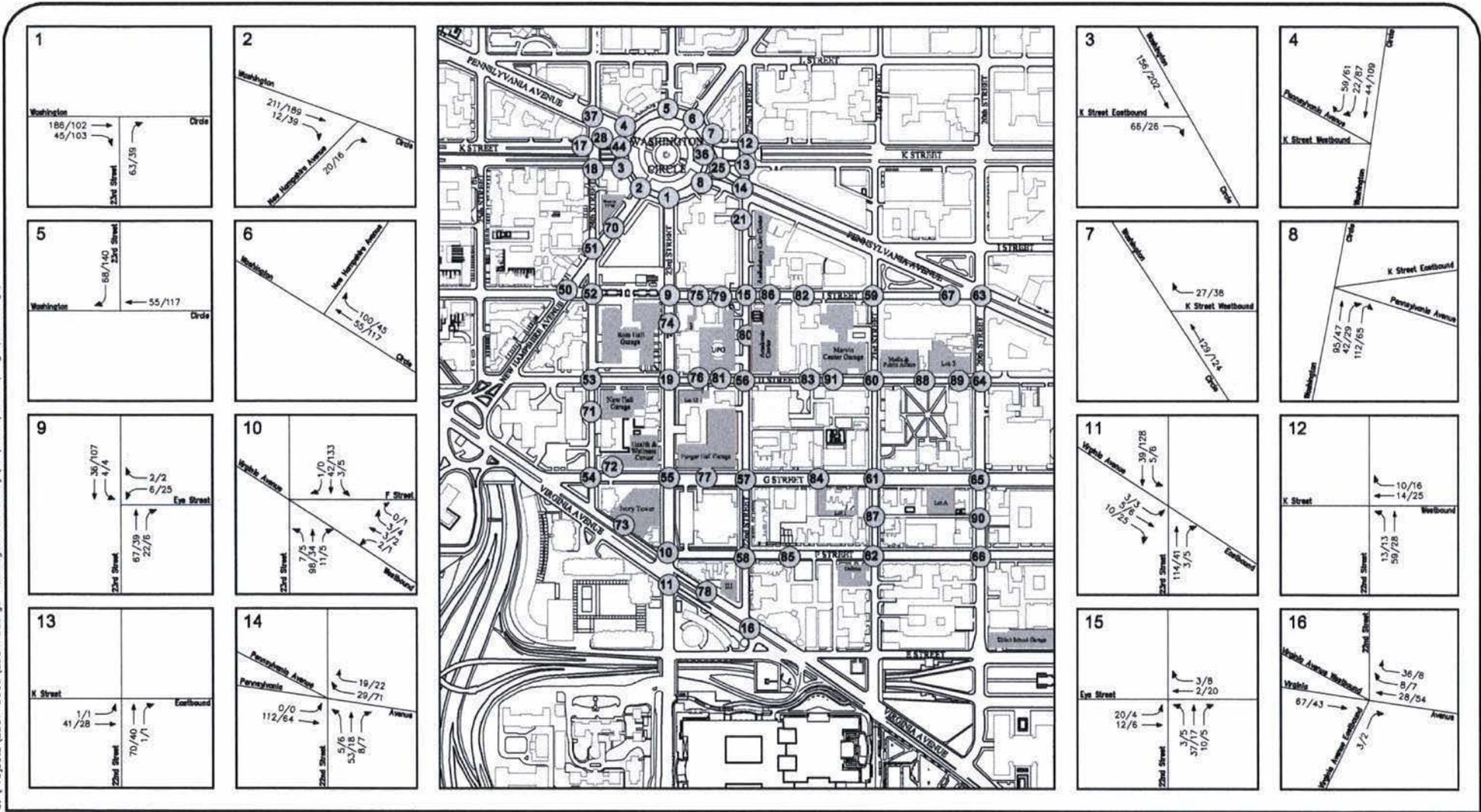


Figure 3-4  
Regional Growth of Non-GWU Traffic Volumes

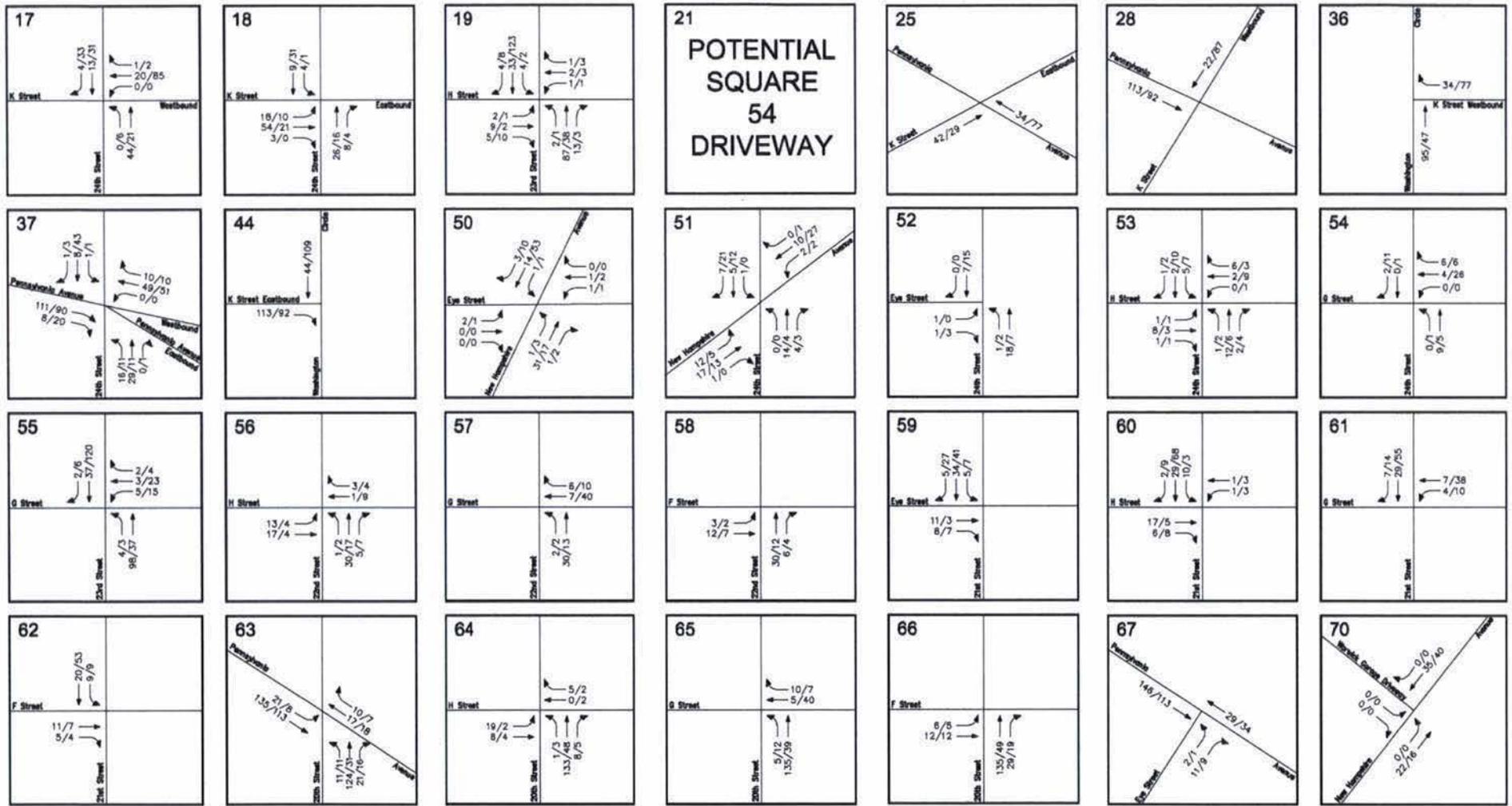


Figure 3-4  
Regional Growth of Non-GWU Traffic Volumes



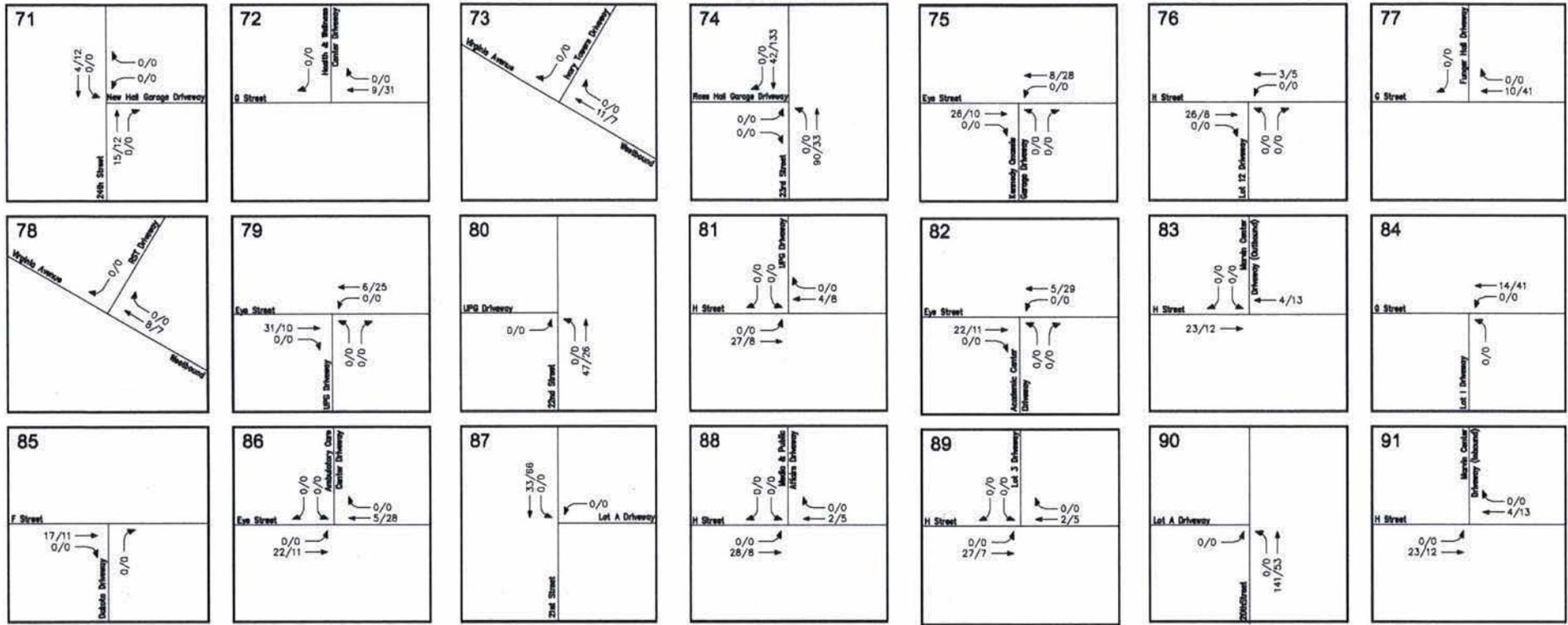


Figure 3-4  
Regional Growth of Non-GWU Traffic Volumes

AM PEAK HOUR  
PM PEAK HOUR  
000/000



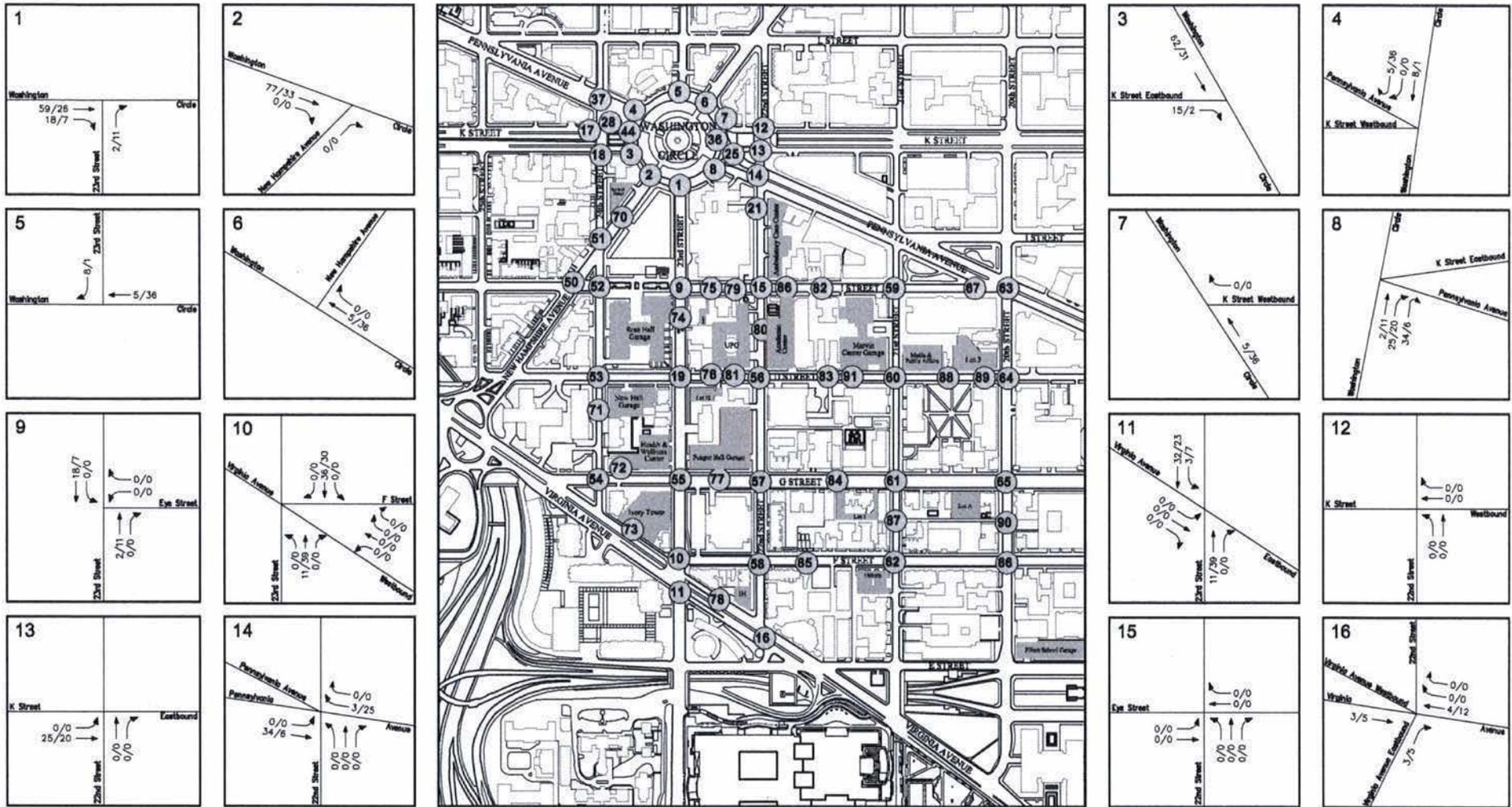


Figure 3-5  
Pipeline Site Trips

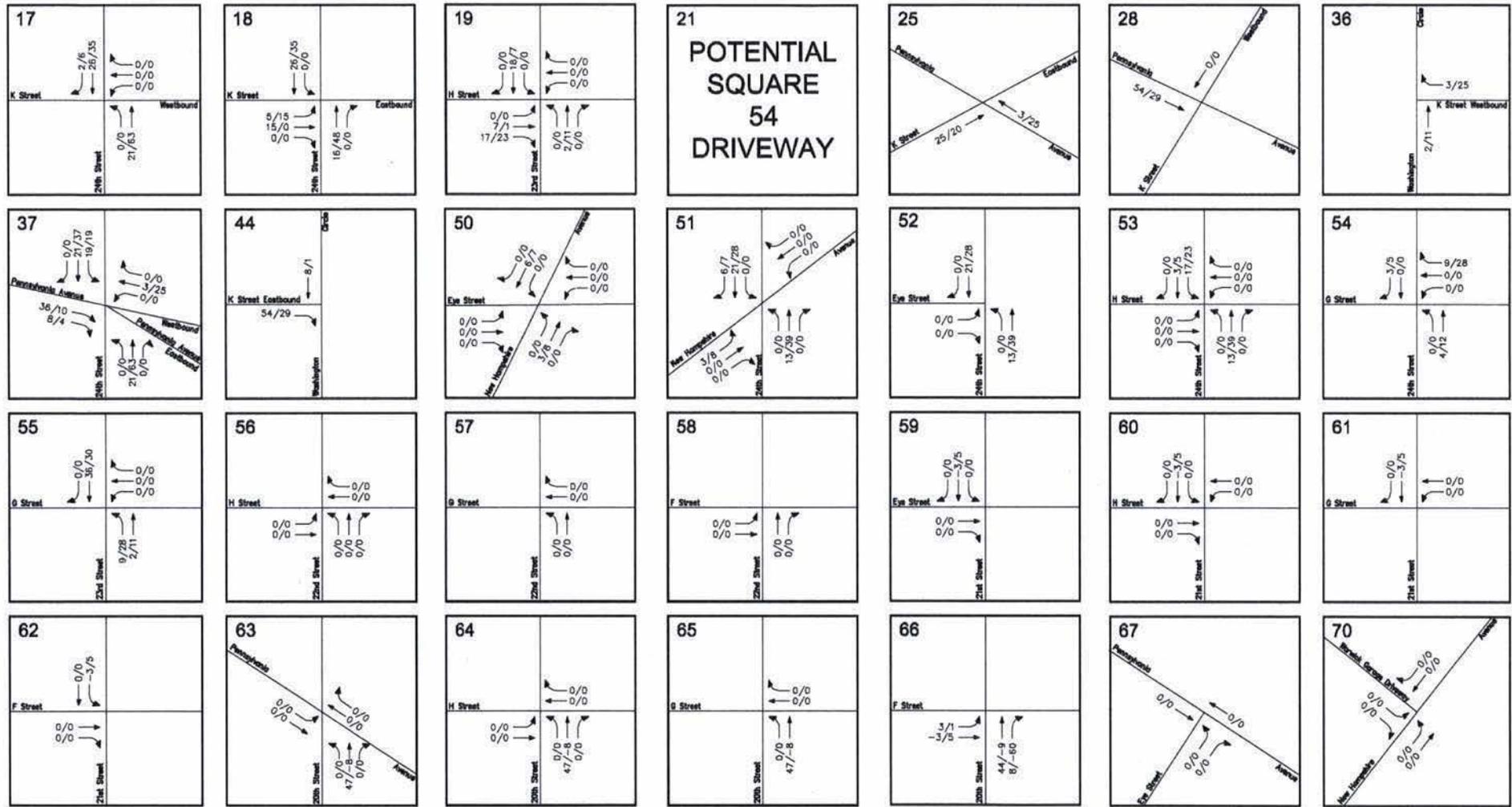


Figure 3-5  
Pipeline Site Trips

AM PEAK HOUR  
PM PEAK HOUR  
000/000



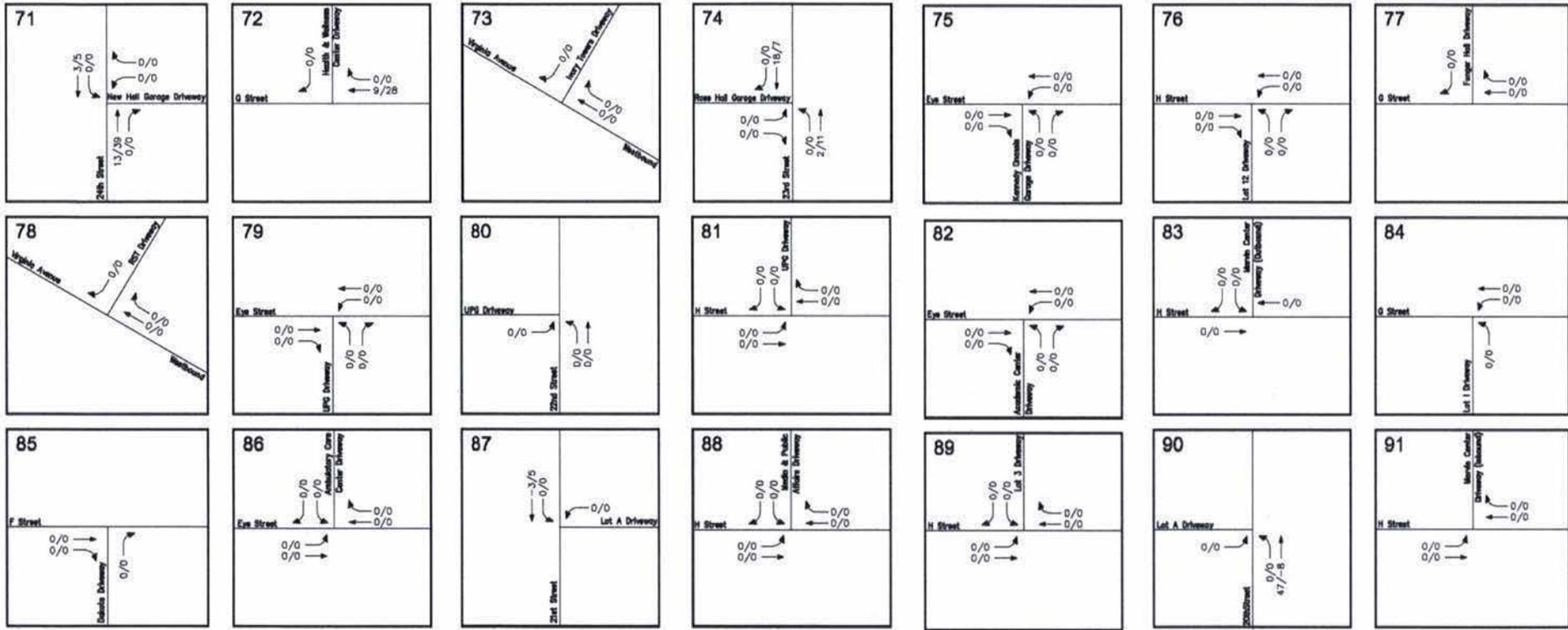


Figure 3-5  
Pipeline Site Trips

NO PEAK HOUR  
PM PEAK HOUR  
000/000



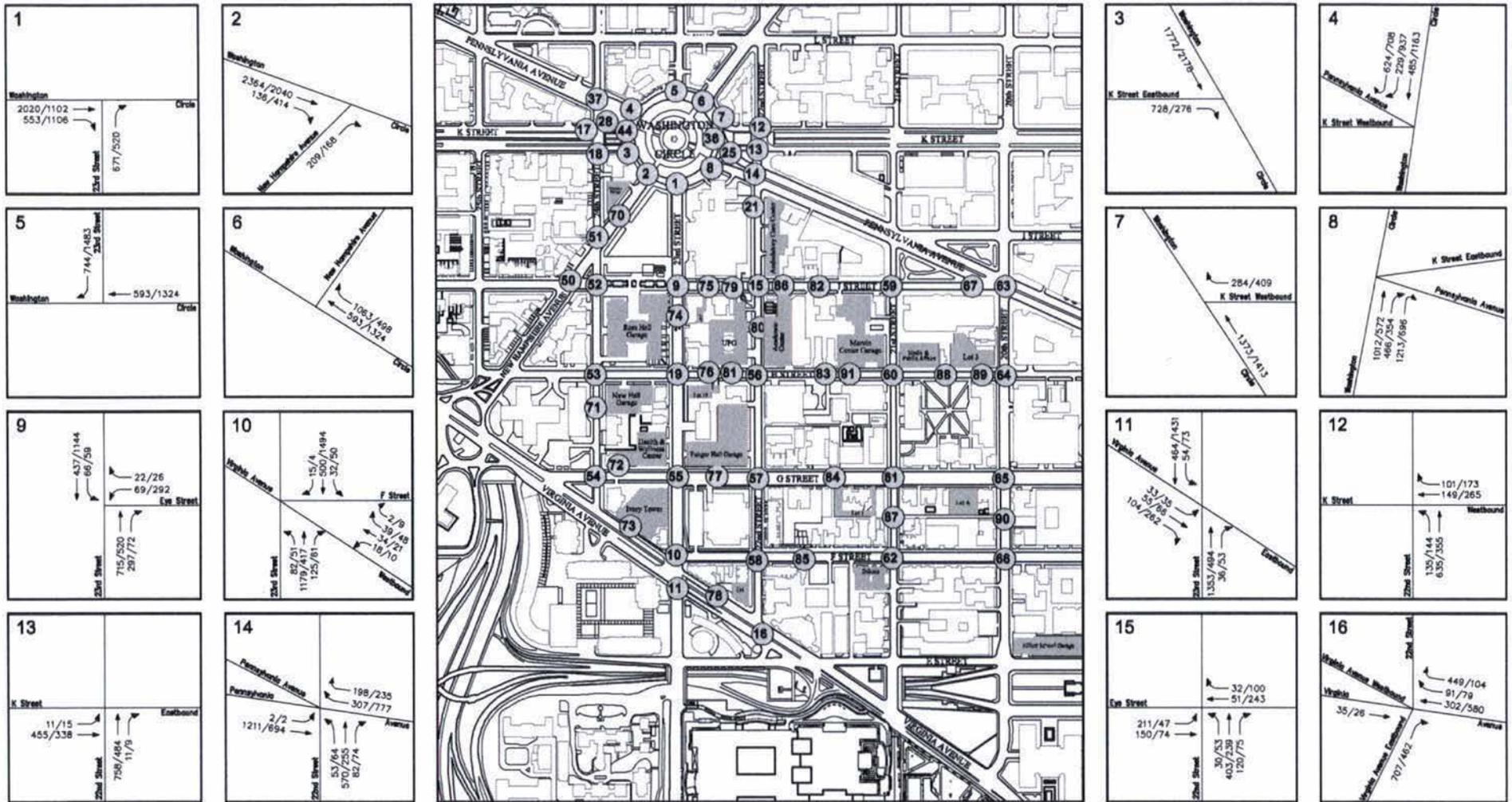


Figure 3-6  
Future Background Traffic Forecasts

AM PM: HOUR  
PM PM: HOUR  
000/000



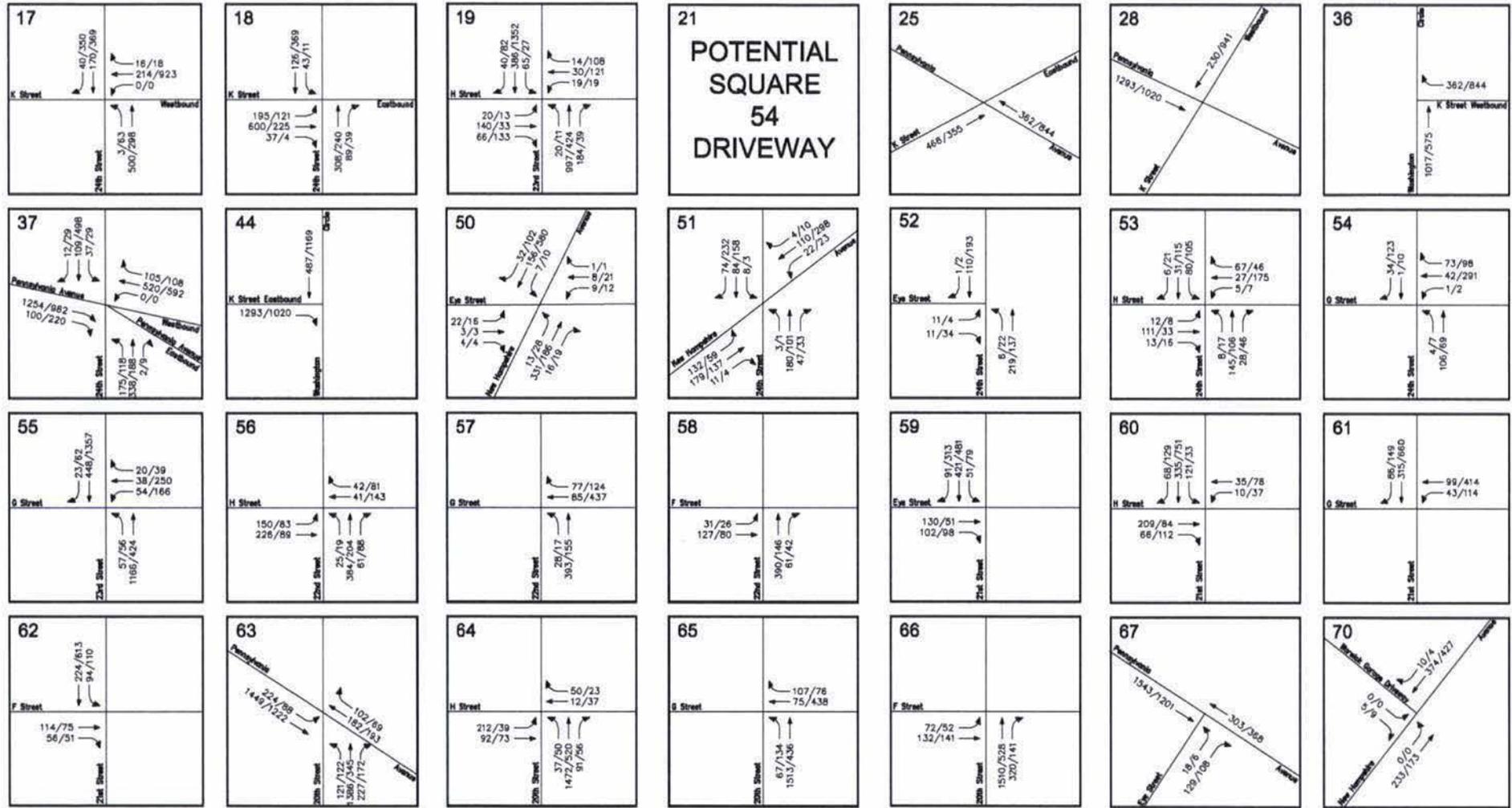


Figure 3-6  
Future Background Traffic Forecasts



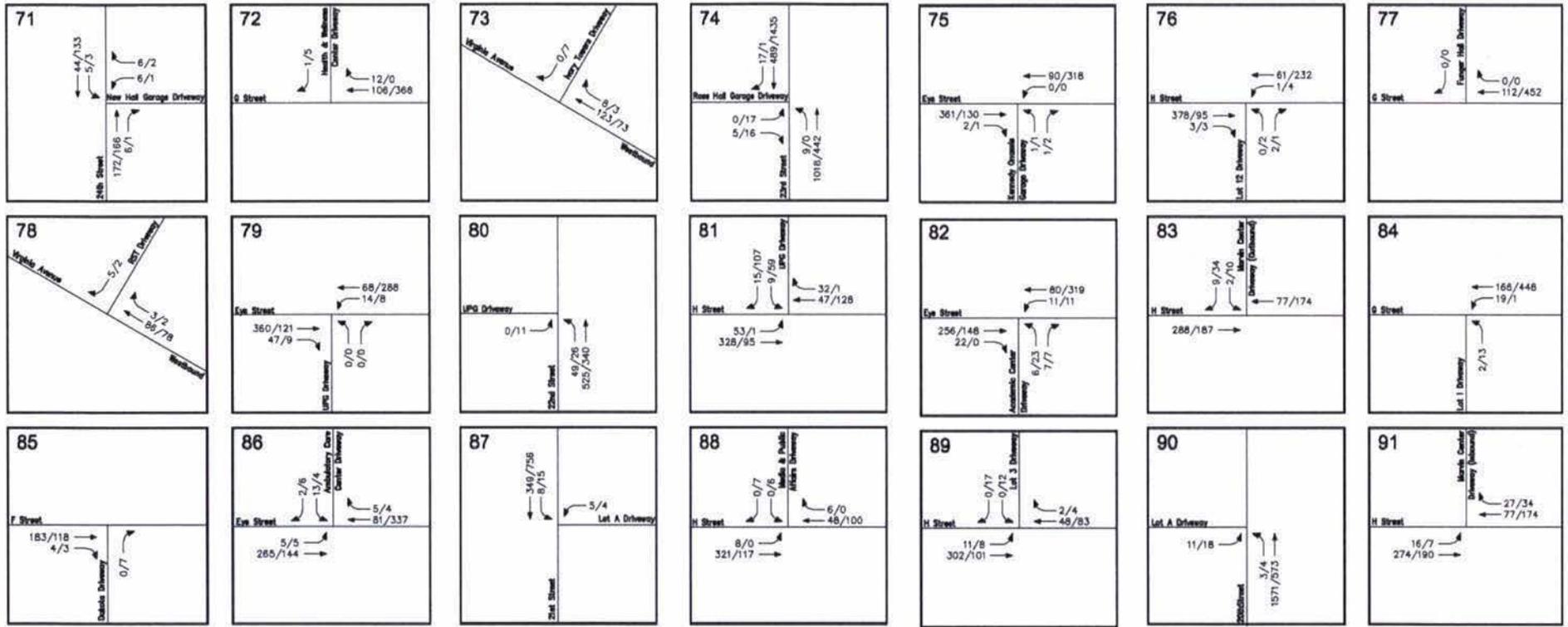


Figure 3-6  
Future Background Traffic Forecasts



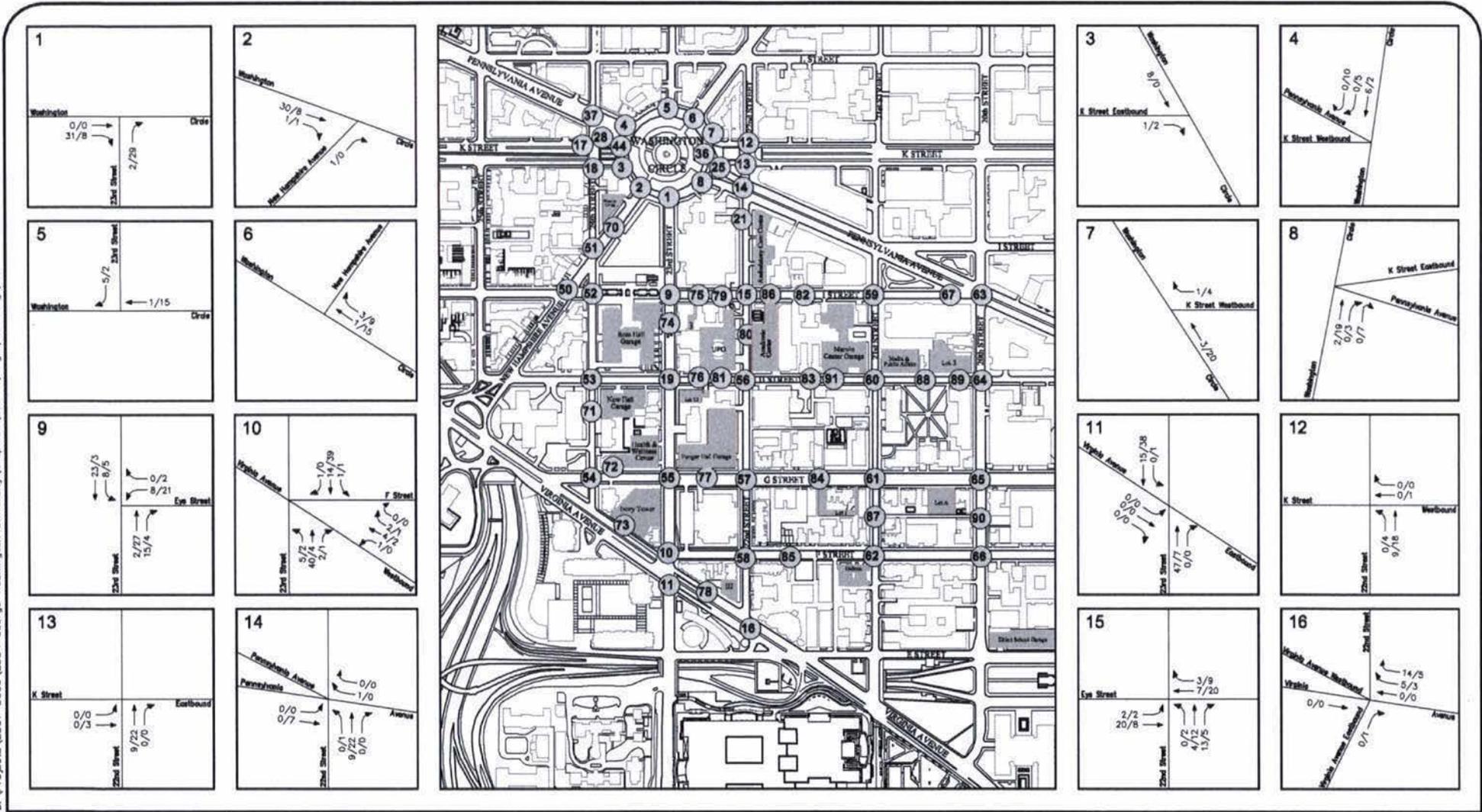


Figure 3-7  
Existing GWU Garage Site Trips to Remain





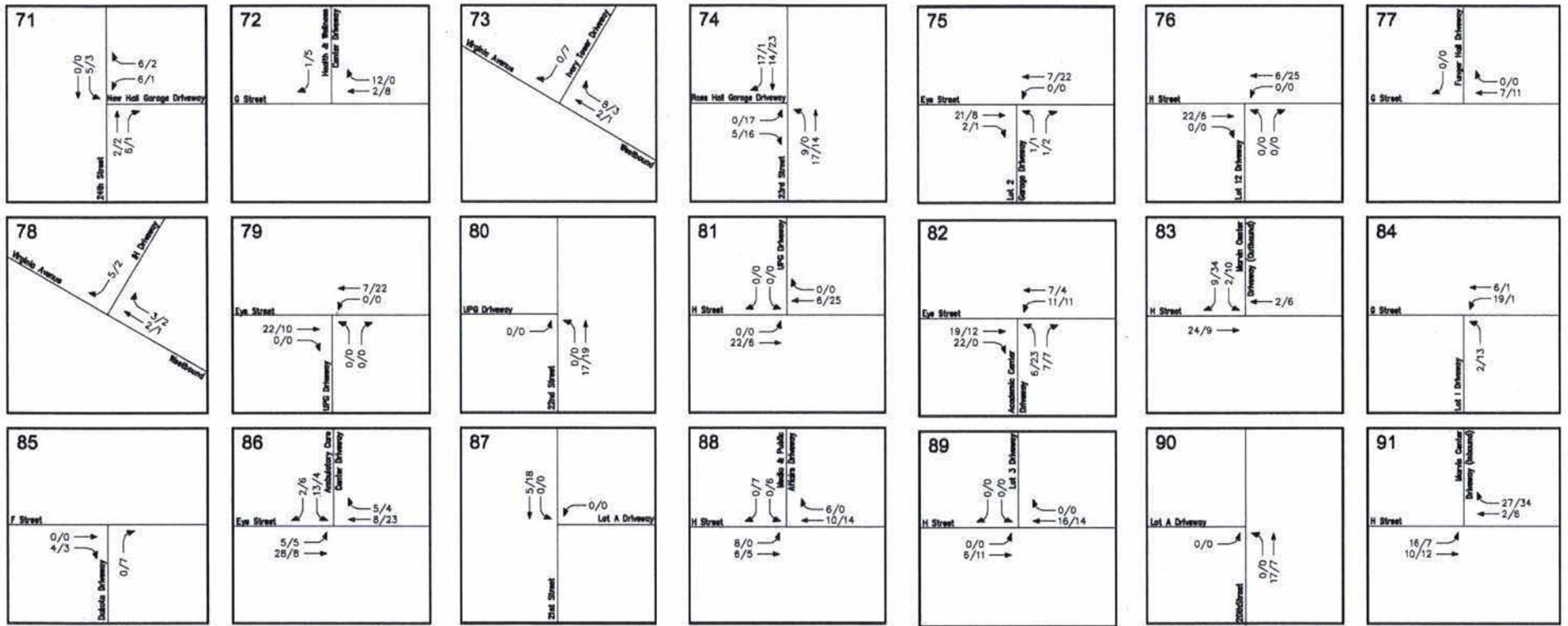


Figure 3-7  
Existing GWU Garage Site Trips to Remain



C:\Projects\2501-3000\2954 - George Washington University\Graphics\2954\_rpt\_graphics.dwg\DAO

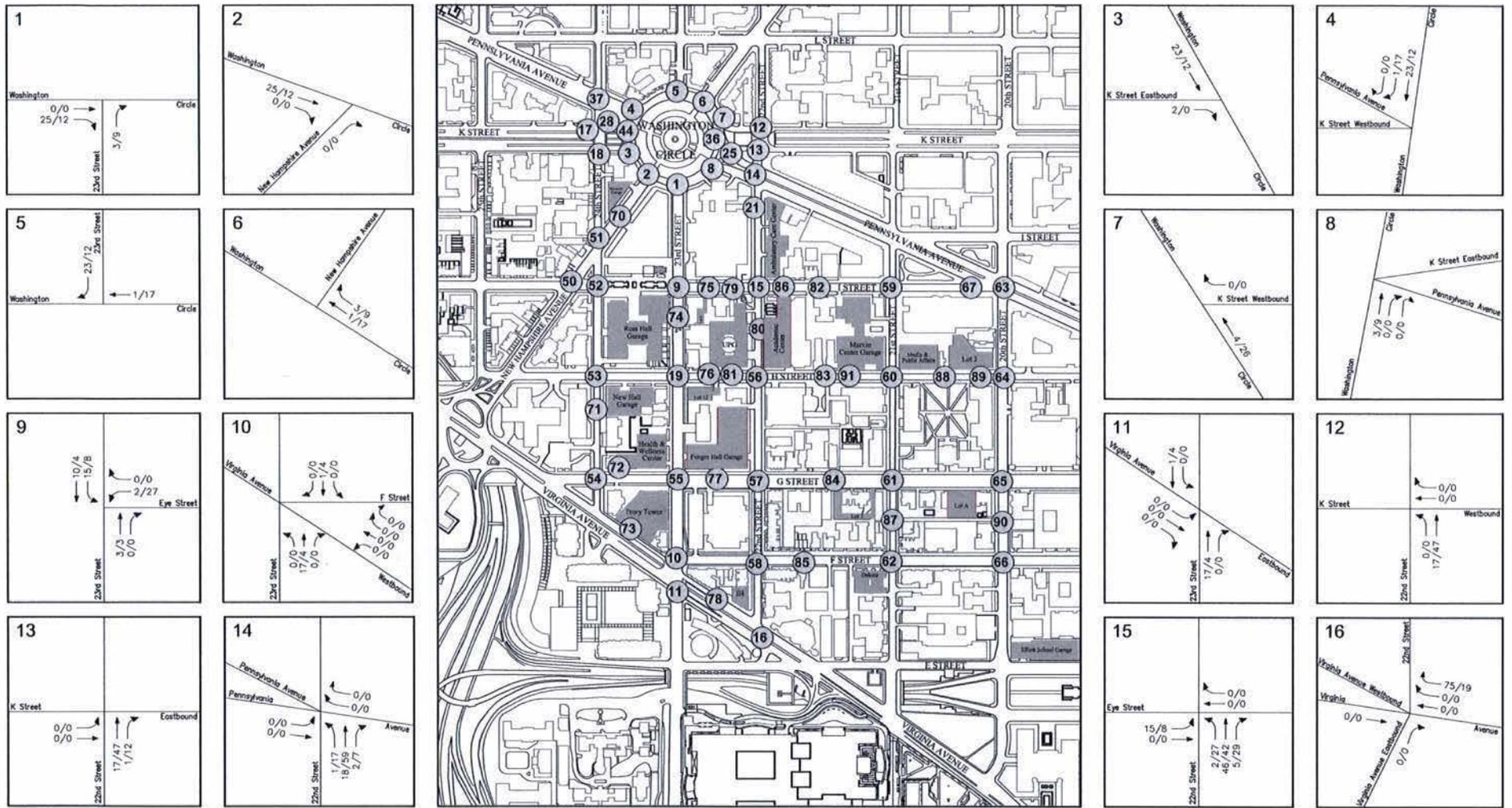


Figure 3-8  
Rerouted GWU Site Trips

AM PEAK HOUR  
PM PEAK HOUR  
000/000

North

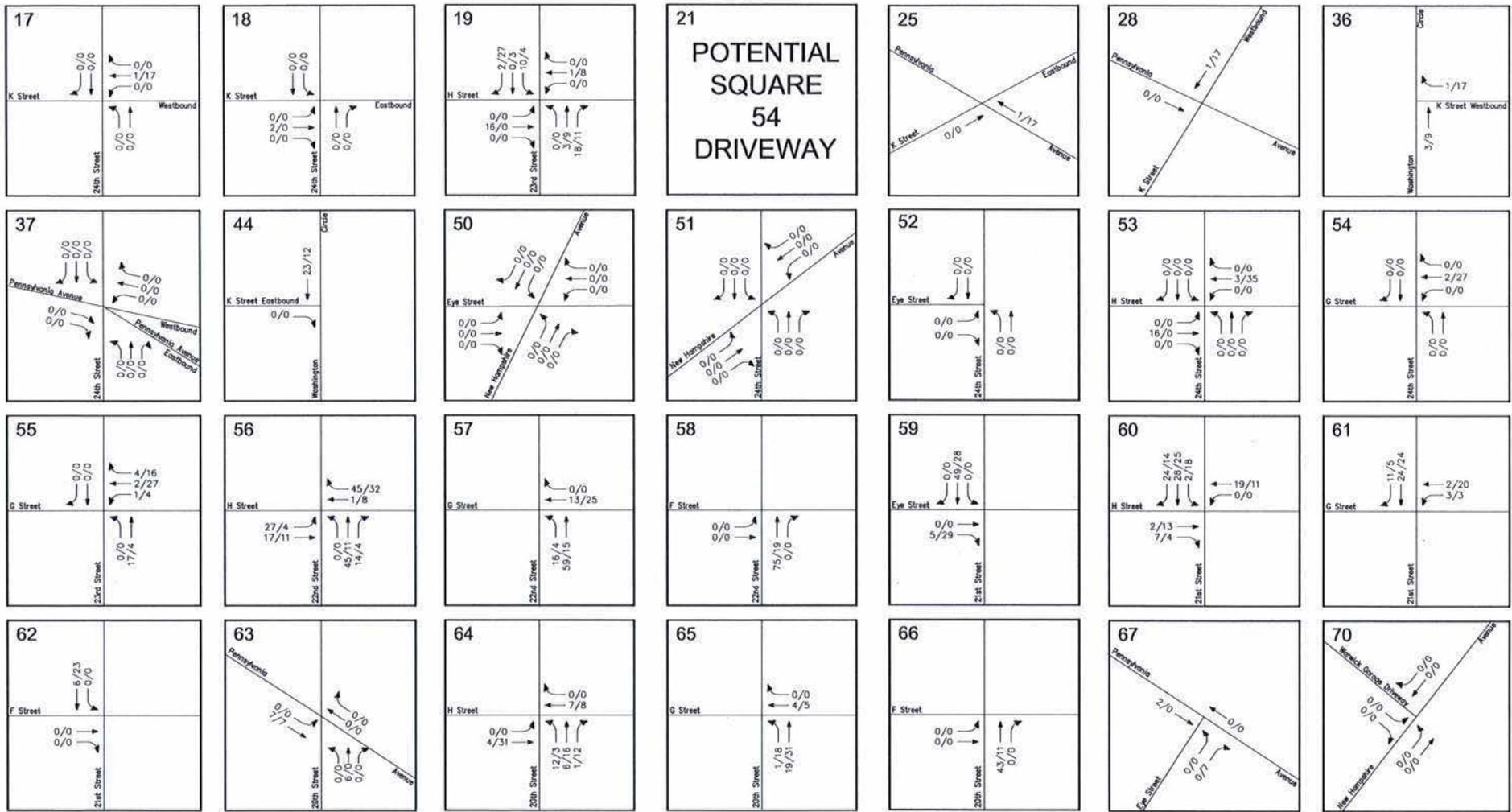


Figure 3-8  
Rerouted GWU Site Trips

AM PEAK HOUR  
 PM PEAK HOUR  
 000/000



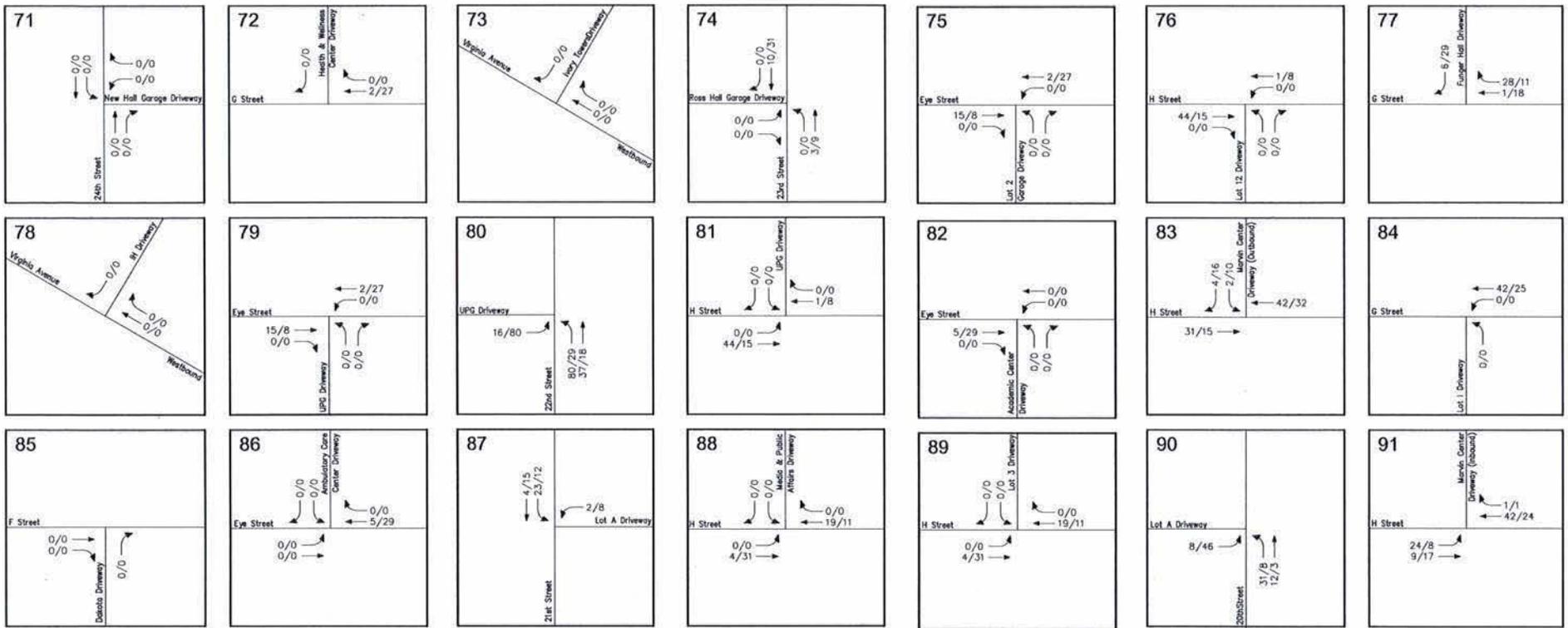


Figure 3-8  
Rerouted GWU Site Trips

AM PEAK HOUR  
PM PEAK HOUR  
000/000



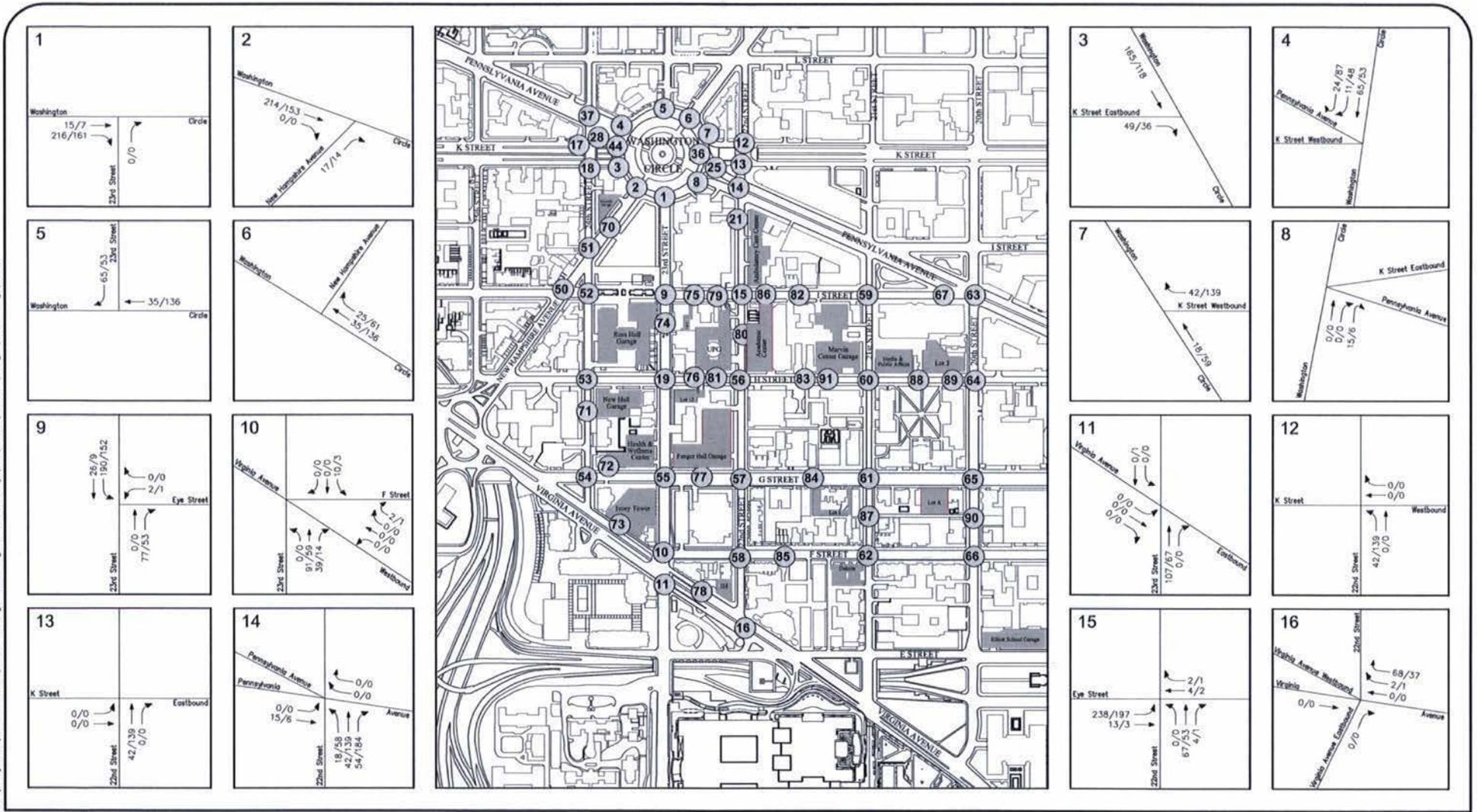


Figure 3-9  
GWU Related Site Trips

AM PEAK HOUR  
PM PEAK HOUR  
000/000

North

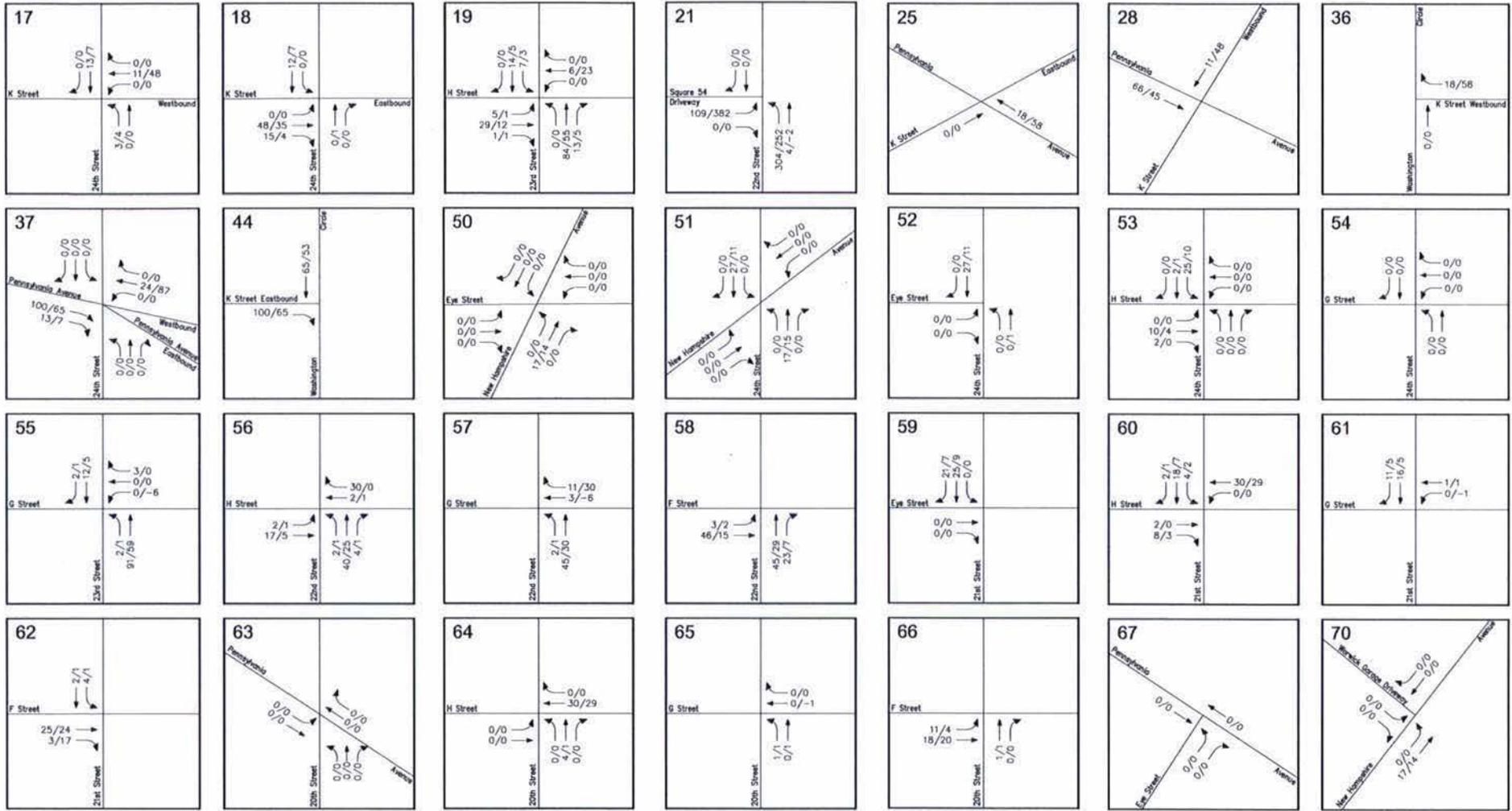


Figure 3-9  
GWU Related Site Trips



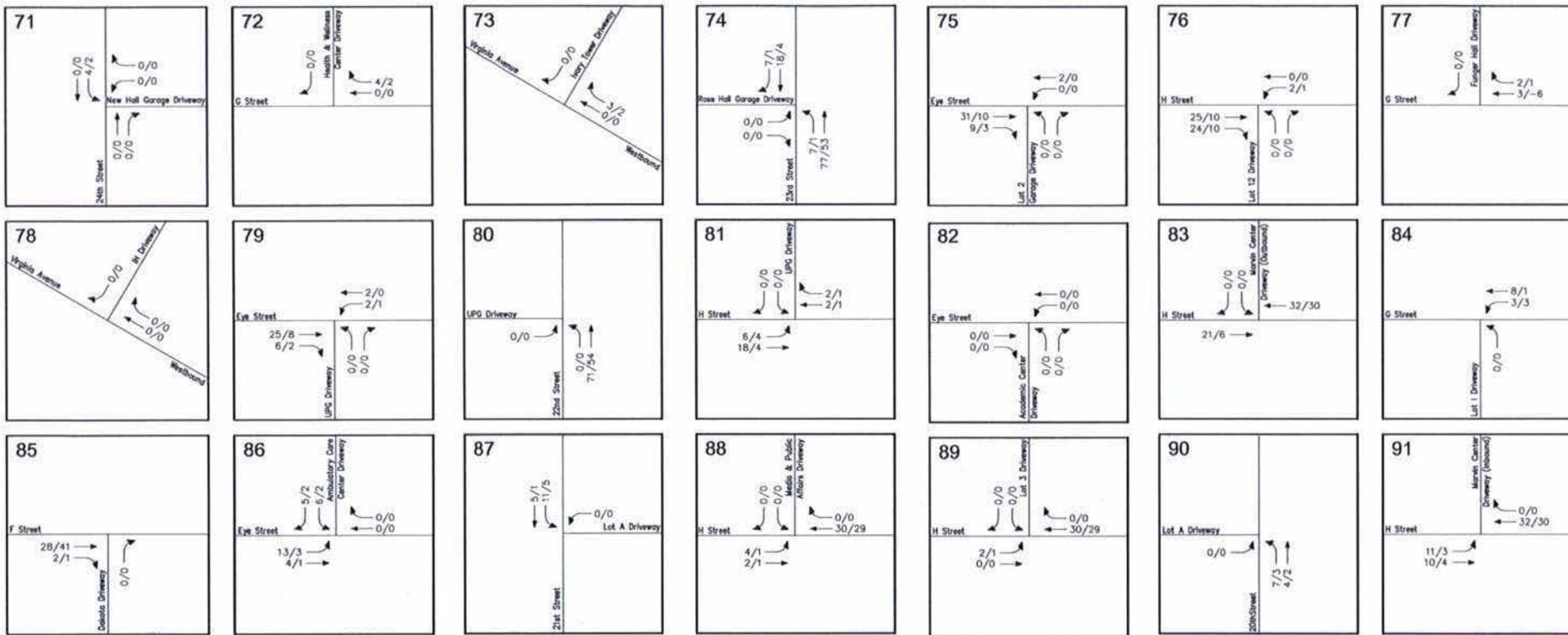


Figure 3-9  
GWU Related Site Trips

AM PEAK HOUR  
PM PEAK HOUR  
000/000



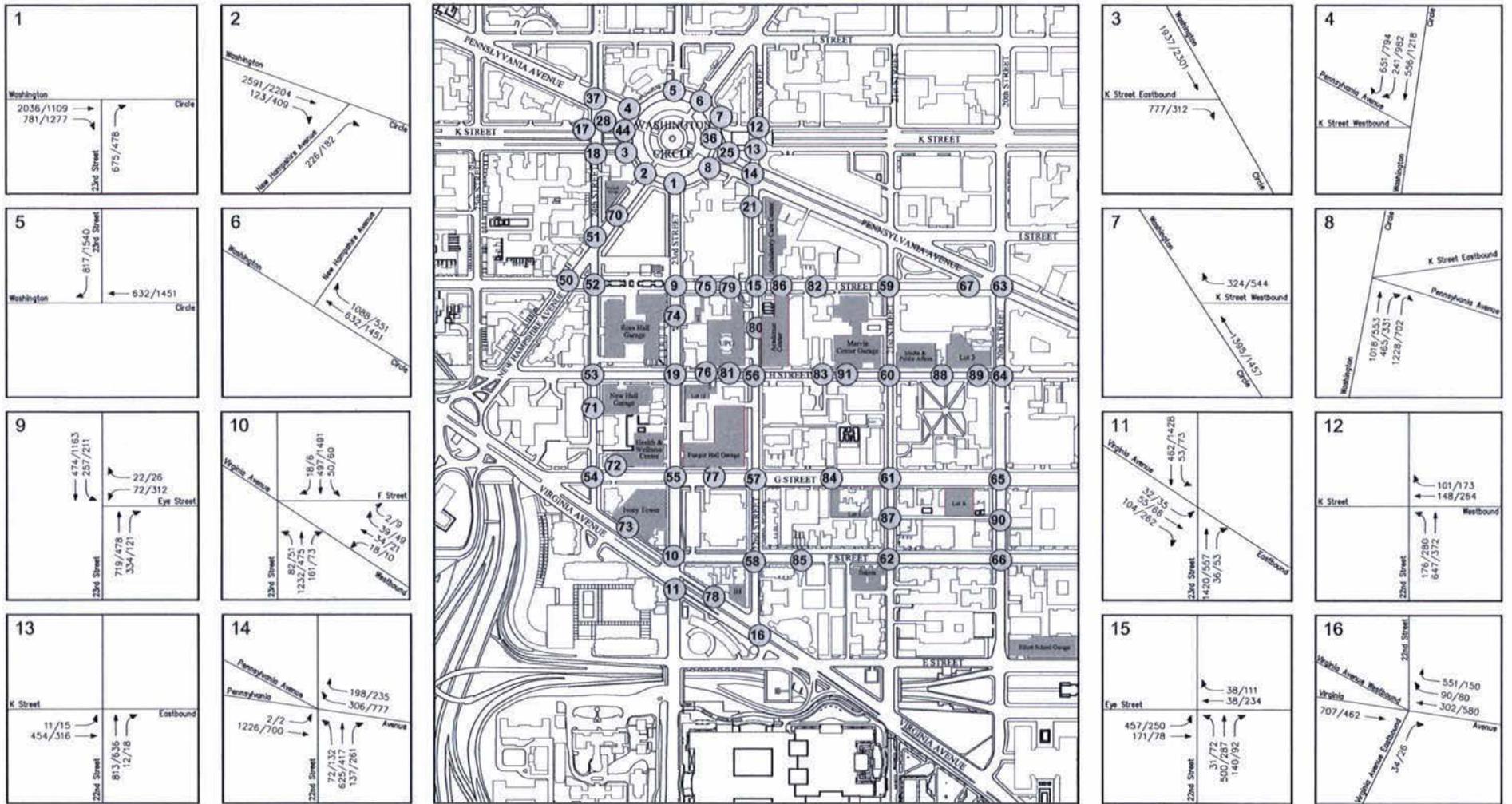


Figure 3-10  
Total Future Traffic Forecasts

All Peak Hour  
PM Peak Hour  
000/000

North

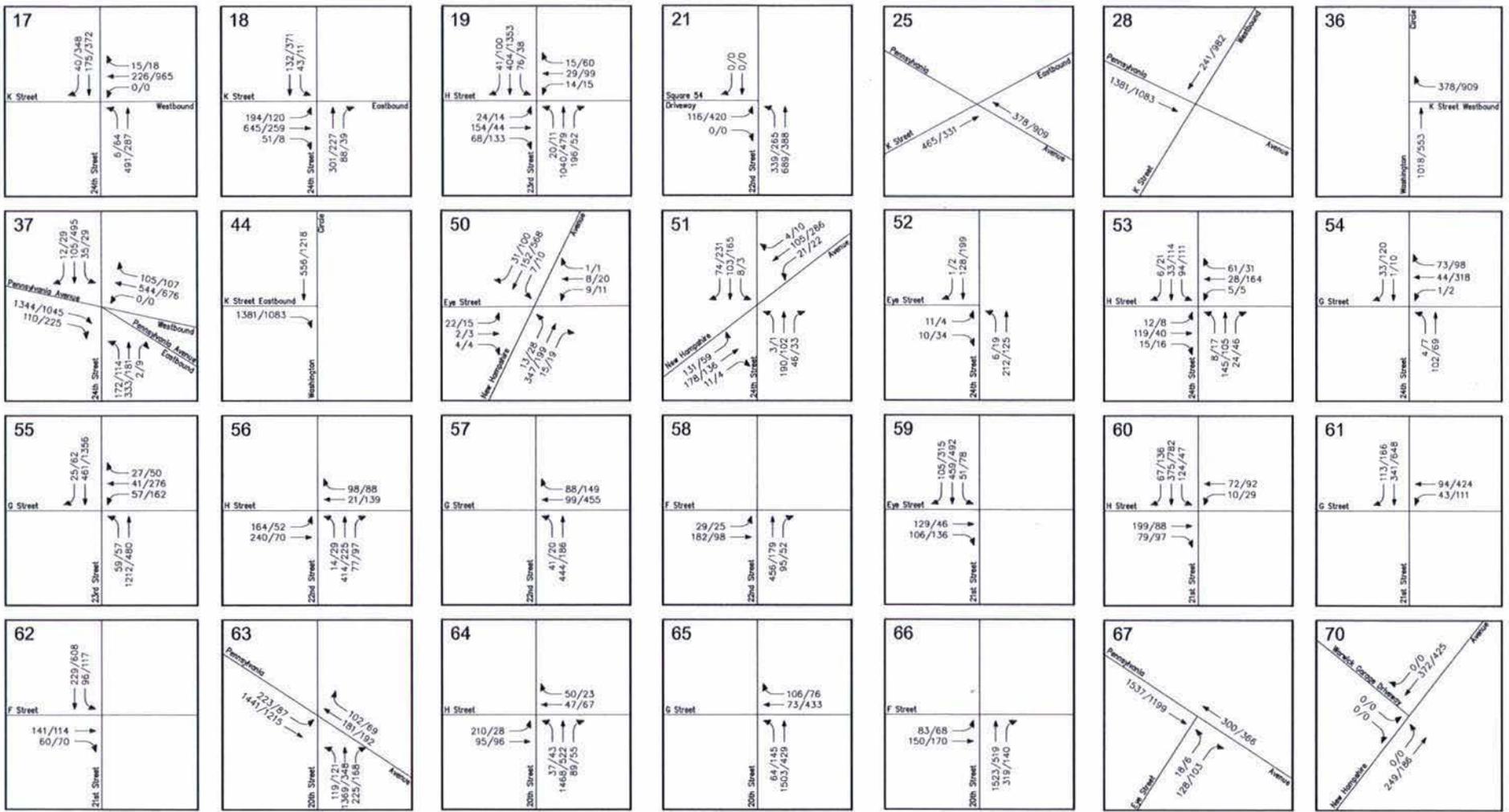


Figure 3-10  
Total Future Traffic Forecasts



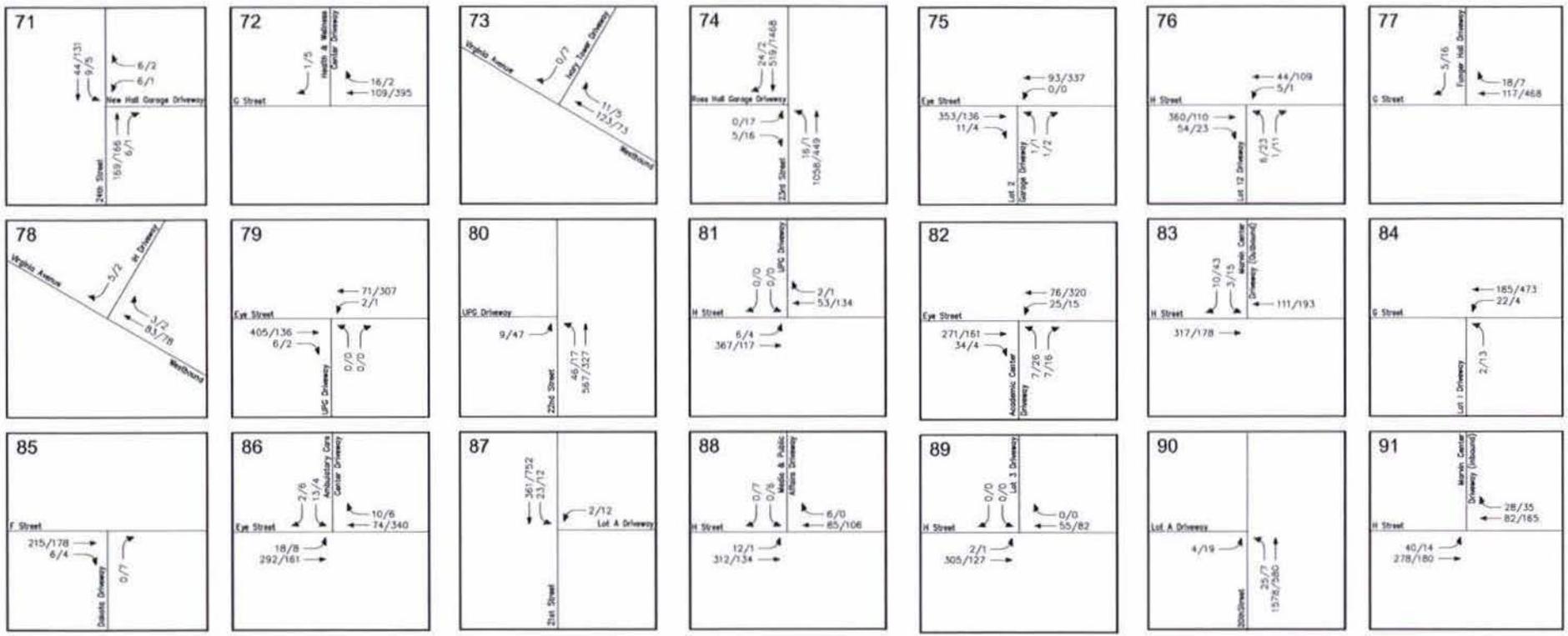
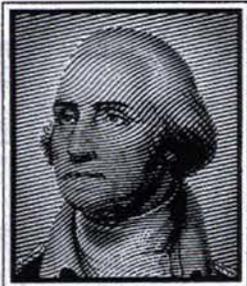


Figure 3-10  
Total Future Traffic Forecasts

AM PEAK HOUR  
PM PEAK HOUR  
000/000





THE GEORGE  
WASHINGTON  
UNIVERSITY  
WASHINGTON D C

**Louis H. Katz**  
**Executive Vice President and Treasurer**  
**The George Washington University**

Louis H. Katz is the Executive Vice President and Treasurer at The George Washington University. He is the Chief Financial Officer of the University and has primary responsibility for the management of its financial, physical, and information systems resources. Mr. Katz has overall responsibility for the University's strategic, operating, and capital planning and budgeting. He is an adviser to the President and Board of Trustees in financial and strategic matters affecting the development and operations of the institution. Prior to his current appointment, Mr. Katz served as the University's Vice President and Treasurer for 12 years. In addition, Mr. Katz has approximately 25 years of experience in the management of academic institutions with medical centers. From 1982 until accepting his first position at The George Washington University in 1990, Mr. Katz served as Vice President for Administration and Treasurer at Tulane University. Mr. Katz earned a bachelor's degree in economics and finance in 1972 from Purdue University's Krannert School of Management. In 1986, he received a master's in business administration from Tulane University.

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## ABOUT US

- Dr. Lydia W Thomas
- Richard P. Granato
- Mark A. Simone
- Dr. H. Gilbert Miller
- Robert J. Clerman
- Pamela Walker
- Craig A. Janus

## Dr. Lydia W Thomas



**Lydia W. Thomas, Ph.D.**  
**Member, Board of Trustees**  
**President and Chief Executive Officer**

Dr. Thomas was elected to the Board of Trustees of Mitretek Systems Inc. in May 1996 and president and chief executive officer in July 1996. She is responsible for the general management and direction of the company's overall technical, financial, and administrative activities. Previously, as a Senior Vice President and General Manager, Dr. Thomas was responsible for strategic planning and leadership of Mitretek's Center for Environment, Resources and Space.

Prior to Mitretek Systems, Dr. Thomas was with The MITRE Corporation from 1973 to 1996. At MITRE, she held a series of technical and management positions, spanning the areas of energy, environment, health, and communications systems.

In 2002, Dr. Thomas was appointed to serve as a member of the President's Homeland Security Advisory Council. She serves as a member of the Virginia Research and Technology Advisory Commission and the Virginia Governor's Higher Education Summit Steering Committee. She serves on the Board of Directors of the Cabot Corporation and the United States Energy Association (USEA).

Dr. Thomas joined the Northern Virginia Technology Council (NVTC) as a member of the Board of Directors in 2003 and she has been appointed co-chair of the Government University Industry Research Roundtable (GUIRR).

Dr. Thomas is a trustee of George Washington University and a Corporate Member of Charles Stark Draper Laboratory, Inc. She is on the Advisory Board of the Research and Technology Campus of George Washington University in Virginia, and serves as a member of the Superintendent's Business/Industry Advisory Council for Fairfax County Public Schools. She is a member of the International Women's Forum. She also serves as a member of the Northern Virginia Healthcare Workforce Alliance with the Northern Virginia Community College.

Dr. Thomas co-chaired the R&D Investment Panel for a Defense Science Board Summer Study on Defense Technology, and she served a three-year term on the Scientific Advisory Board of the U.S. Defense Department's Strategic Environmental Research and Development Program

Dr. Thomas served two terms on the seven-member Environmental Advisory Board to the Chief of Engineers, U.S. Army Corps of Engineers, and as a member of the *IT Professional* magazine Editorial Advisory Board. She has appeared as an expert witness on behalf of the U.S. government at various public hearings and before the U.S. Congress; and has co-authored one book and written many technical reports.

Dr. Thomas was awarded as being one of *The Most Important Blacks in Technology* in 2005. She was also awarded as one of the *50 Most Important Blacks in Research Science* in 2004.

Dr. Thomas received the award in 2003 for the *Black Engineer of the Year* at the 17th Annual Black Engineer of the Year Awards Professional Development Seminar and Celebration. She received a Certificate of Recognition and Appreciation for her contributions to the technology economy in Fairfax County from the Fairfax County Commission of Women in February 1998; the *Deans' Award* at the 1991 Black Engineer of the Year Conference; the 1990 *"Ebony" Image Award* presented by The Coalition of 100 Black Women, Northern Virginia Chapter, for outstanding achievement in the public service; and was the recipient of the 1986 *TWIN Award* (Tribute to Women in International Industry) presented by the Young Women's Christian Association, National Board.

Dr. Thomas holds a Ph.D. in Cytology from Howard University, 1973; an MS in Microbiology from American University, 1971; and a BS in Zoology from Howard University, 1965.

Dr Thomas is a member of the following professional organizations: American Defense Preparedness Association; American Institute of Aeronautics and Astronautics (Associate Fellow); American Society of Toxicology; National Defense Industrial Association; The Conference Board; the Council on Foreign Relations and the Teratology Society.

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3150 FAIRVIEW PARK DRIVE  
FALLS CHURCH, VA 22042

## CHARLES K. BARBER

### EMPLOYMENT

January 1996 to Present

**Senior Counsel, The George Washington University.** Responsible for a broad array of University legal matters and transactions, with emphasis on zoning and land use approvals for GW real estate development, contract drafting and review, federal and local compliance issues, policies for addressing student misconduct, federal and local tax issues, environmental issues, and board of trustees policies and procedures. Responsibility includes oversight of litigation arising out areas of emphasis. Serve as the primary legal contact for all District of Columbia regulatory bodies and frequent spokesperson for the University on legal issues before District agencies.

1985 to 1996

**Deputy General Counsel, Howard University.** Served as Associate General Counsel from 1985 to 1990, and Deputy General Counsel from 1990 to 1996. As Deputy General Counsel, supervised a staff of five attorneys, as well as outside counsel, in all non-litigation matters for the University and Howard University Hospital. Responsibilities included contract review and negotiation, real estate development, faculty and staff employment claims, athletic issues, as well as the drafting intellectual property policies and the issues arising out of such policies. Directed all legal work for the 1988 campus plan and Howard's first tax exempt bond financing, which provided funds for the construction of residential and academic facilities.

1981 to 1985

**Associate, Debevoise & Plimpton, New York.** As an associate in the civil litigation department, worked on matters relating to general commercial litigation, real property tax, and employment discrimination.

1979 to 1981

**Law Clerk, The Honorable Gabrielle K. McDonald, United States District Court for the Southern District of Texas.** As one of Judge McDonald's first law clerks, assisted in all facets of civil and criminal litigation.

### TEACHING POSITIONS

**Higher Education Law**, Adjunct Professor at The George Washington University Graduate School of Education and Human Development. Spring, 2005 and 2006. Masters and PhD candidates in education.

**Higher Education Law**, Adjunct Professor at The George Washington University School of Law. Spring, 2001 and 2002. Second and third year law students.

**Zoning and Land Use Law**, Adjunct Professor at the Howard University School of Law, 1998 -1999. Second and third year students.

**Real Estate for Lawyers**, Lecturer at the real estate program of the American Bar Association's Community Outreach Committee, Fall and Spring, 2004. Focused on zoning and land use issues for young practitioners, principally members of the minority and women's bar.

## EDUCATION

- 1976-79      Howard University Law School, J.D. Magna Cum Laude 1979. Ranked 2<sup>nd</sup> in class. Executive Articles Editor for the Howard University Law Journal in 1978-79; staff member in 1977-78.
- 1974-76      Howard University, B.A. Summa Cum Laude 1976. Major: broadcast management/journalism.
- 1972-74      Cornell University. Recipient of COSEP Academic Achievement Award in 1973.

BAR ADMISSIONS: Washington, D.C., Maryland, New York and Texas (No longer active in New York and Texas.)

## LEADERSHIP POSITIONS

D.C. Building Industry Association, a nonprofit organization representing some 400 organizations involved in real estate development in the District of Columbia. Member of the Board of Directors since 1994, member of the Executive Committee since 1997; Co-Chair of the Legislative and Government Affairs Committee 2002 -2005, President 2006-2008.

Unity Health Care, a nonprofit health organization providing health care and

related services to the homeless and medically underserved in the District of Columbia. Served as legal counsel in 1985-86, member of the Board of Directors, 1989 - 2003, and Chairman of the Board 1997-2003. Currently serve on an advisory committee for capital improvements.

Member of the board of directors of Duke Ellington School for the Arts Project, a partnership consisting of the high school, the Kennedy Center, and GW. 2003 - present.

Leadership Washington, Class of 2003.

## PUBLICATIONS

"The Occupational Safety and Health Act of 1970", chapter included in the Legal Deskbook for Administrators of Independent Colleges and Universities (2<sup>nd</sup> and 3<sup>rd</sup> editions), NACUA and the Center for Constitutional Studies at Baylor, 1994 and 1999, with annual updates.

"Strategic Alliances and Partnerships--The George Washington University Hospital and Universal Health Services", co-authored paper presented to the National Association of Health Services Executives' 13<sup>th</sup> Annual Education Conference, April 22-24, 1998.

"Waivers of Academic Progress Requirements for Federal Financial Aid: A Reasonable Accommodation for Students with Learning Disabilities?", Journal of College and University Law, Fall 1996.

"What To Do When OSHA Comes Calling?", National Association of College and University Attorneys, 1991

References furnished upon request.

## SHERRY K. RUTHERFORD

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### PROFESSIONAL EXPERIENCE

THE GEORGE WASHINGTON UNIVERSITY  
Office of the Executive Vice President & Treasurer  
2121 Eye Street, Room 701  
Washington, DC 20052

January 2005 - present  
May 1998 - May 2000  
August 1992 - July 1996

Managing Director, Real Estate Planning & Development (January 2005 - present). Responsible for managing of all activities related to the planning and development of the *Foggy Bottom Campus Plan: 2006 - 2025* (including proposed historic preservation and streetscape plans) and managing the relationship between the University and its development partners with respect to the proposed commercial mixed-use redevelopment of Square 54, the former GW hospital site. The broad scope of these projects includes coordination of the efforts and resources of several University departments, particularly the Office of the Executive Vice President and Treasurer, Office of the Vice President and General Counsel and Office of the Vice President For Government, International and Corporate Affairs; outside counsel and consultants (e.g., architects, planning specialists, and traffic engineers); direct involvement with various government agencies involved in the planning, regulatory and approval process and wide range of interested stakeholders, including members of the Foggy Bottom and West End communities and the local Advisory Neighborhood Committee (ANC 2A). Also responsible for other real estate planning and development activities of the University, including advising on issues related to individual development projects.

Project Specialist (May 1998 - May 2000). Responsible for coordination and organizational management of the development of The George Washington University's Foggy Bottom Campus Plan: Years 2000 through 2009 and Mount Vernon Campus Plan: Years 1999 through 2009. In addition to the Campus Plan projects, also prepared and presented various reports and analyses on a wide variety of facilities and real estate related matters as required by the Executive Vice President and Treasurer; coordinated Y2K-related medical device testing efforts and served as custodian of records in connection with the University's Y2K planning initiatives. Held position while attending The George Washington University Law School on a full-time basis.

Special Projects Coordinator (November 1994 - July 1996). Provided project management, organizational and research support to the Executive Vice President and Treasurer and Director of Special Projects on various projects and assignments including real estate evaluation and acquisition; high-level correspondence, presentation and report preparation (including reports to the University's Board of Trustees and the University's annual financial report); development and oversight of real estate development and special project budgets ranging from \$50,000 to over \$3.5 million; coordination of cross-departmental initiatives and programs; negotiation of cooperative agreements with various community organizations and service providers; and evaluation of business opportunities of potential benefit to the University community.

Executive Associate (August 1992 - November 1994). Within the University's Office of Legal Matters (at that time a department within the Office of the Executive Vice President & Treasurer; later reorganized as the Office of the Vice President and General Counsel), functioned as a liaison between University officials, in-house legal counsel and outside counsel retained to handle various litigation, employment-related matters, patent and licensing issues, regulatory inquiries, business and real

estate matters, and other legal concerns affecting the University. Also assisted in the disposition of matters handled internally, including responding to subpoenas and other specific information requests, drafting and reviewing various legal documents (including releases, use agreements, letters of intent, and leases), addressing student issues, and interpreting federal and local statutes as they pertained to matters relevant to the University.

## RUTHERFORD, RUTHERFORD &amp; RUTHERFORD

October 2000 – January 2005

921 Court Street  
Honesdale, PA 18431

Partner. Attorney in small transactional-based practice law firm, focusing on real estate (including conveyancing, financing, leasing, zoning and land use), estate planning and administration, and child welfare law matters. Responsible for all aspects of client representation as well as office and practice management. Representative clients included health care systems, financial institutions, real estate investment companies, a wide range of small businesses and non-profit corporations, and numerous individual clients. Also served as court-appointed guardian ad litem for children involved in juvenile court dependency and adoption matters.

## NUTTER, McCLENNEN &amp; FISH, LLP

May 1999 – July 1999

World Trade Center West  
155 Seaport Boulevard  
Boston, MA 02210

Summer Associate. Successfully completed summer associate training program within 160-lawyer firm; assigned primarily to Real Estate & Finance department but also completed various drafting and research projects for partners in the firm's Trusts & Estates and Business departments.

## THE BOSTONIAN GROUP, INC.

June 1990 – November 1991

4 Copley Place  
Boston, MA 02116

Account Executive. Developed, marketed, and administered small business tax savings plan based on IRC Section 125 to clients of diversified financial services firm; also re-directed program to successfully solicit new business. Directed client development and marketing efforts of the firm, which successfully expanded client base from local New England region to national association markets.

## EDUCATION

## THE GEORGE WASHINGTON UNIVERSITY LAW SCHOOL

August 1998 – May 2000

Washington, DC

Juris Doctor, with honors, awarded May 2000.

## VILLANOVA UNIVERSITY SCHOOL OF LAW

August 1997 – May 1998

Villanova, PA

Completed first year of law school. Member of St. Thomas More and Sports Law Societies; earned faculty nomination to Moot Court Board based on performance in first year Legal Writing program.

## BOSTON COLLEGE

August 1987 – May 1991

Chestnut Hill, MA

Bachelor of Arts in History and Political Science, awarded May 1991. Member History Department Honors Program, Phi Alpha Theta (National History Honor Society), Dean's List.



## Matthew J. Bell, AIA

Principal

Matthew Bell has been a practicing architect and professor of architecture for over 20 years. His broad range of national and international architectural and urban design experience ranges from small-scale buildings and studies for existing neighborhoods to the design and implementation of new towns, campuses and cities. Creating a diverse portfolio of work has led Mr. Bell to develop unique insights into the urban-environment and design-issue challenges facing our cities, towns, and universities. As a practicing architect at Ehrenkrantz Eckstut & Kuhn Architects, he is involved in designing college towns and campuses.

As Associate Professor at the University of Maryland's School of Architecture Planning and Preservation, Mr. Bell's focus is on town planning, urban design and leading the urban design curriculum at all levels of the program. He also directs the school's efforts in the revitalization of Castellamare di Stabia, Italy, which has included projects for a new archeological park, infill development for the historic center and transit-oriented development.

- HONORS & AWARDS** APA, VA Chapter, Outstanding Master Plan, Eisenhower East Small Area Plan, 2004  
American Institute of Architects, Potomac Valley Chapter  
Honor Award, National Cathedral Master Plan, 2000  
AIA, Urban Design Honor Award, Bahcesehir, Turkey, 1999  
King Farm, Rockville, MD, Congress for the New Urbanism, Charter Award, 2000
- REGISTRATION** District of Columbia
- EDUCATION** Cornell University, Master of Architecture in Urban Design, 1989  
University of Notre Dame, Bachelor of Architecture, 1983
- PROFESSIONAL ACTIVITIES** University of Maryland, School of Architecture  
Associate Professor with Tenure, 1989-Present  
University of Miami, Part-time & Visiting Appointments, 1992-1996  
Cornell University, Department of Architecture  
Lecturer, 1987-89, Visiting Critic, 1988  
Congress for the New Urbanism, Charter Member  
Neighborhood Design Center of Baltimore, MD, President, 1997-1998  
Mayor's Institute on City Design Northeast, Director, 1994-1999  
Restoring Ancient Stabia, Castellamare di Stabia, Italy  
RAS Foundation Vice President, 2003-Present
- RELATED EXPERIENCE** Binghamton University, Site Improvements Plan, Binghamton, NY  
George Washington University, Foggy Bottom Campus Plan, Washington, DC  
George Mason University Southwest Sector Plan, Fairfax, VA  
Pratt Institute Historic Preservation Plan, Brooklyn, NY  
University of Maryland, East Campus, Mixed-use Urban Design, College Park, MD  
University of Maryland, South Gate District Plan, College Park, MD  
University Woods at Catholic University, Washington, DC  
Washington's Hill East Waterfront, Washington, DC  
West Hyattsville Metro Station, Master Plan, Hyattsville, MD  
Eisenhower East, Master Plan, Alexandria, VA

# EHT TRACERIES INC



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## **LAURA HARRIS HUGHES**

Senior Architectural Historian and Director of Research and Preservation, EHT Traceries, Inc.

Provides research and consultation services regarding the preservation, restoration, and rehabilitation of historic buildings. Work includes research and evaluation, preservation planning, design consultation, and the development of appropriate rehabilitation and restoration treatments for historic landmarks and buildings within historic districts. As a project manager, she directs the firm's work on major renovations and adaptive use projects as well as providing consultation for projects involving new construction, establishing the framework for contextual new design and growth within historic districts. Ms. Hughes is accepted as an expert witness at the DC Historic Preservation Review Board and Commission of Fine Arts.

### **RESEARCH AND PRESERVATION - Selected Projects**

Walter Reed Army Medical Facility, Washington, D.C.

2006

Directed determination of eligibility efforts for buildings outside of the existing historic district. Buildings included the Walter Reed Hospital and the "bomb resistant" Armed Forces Institute of Pathology. Assessed buildings for potential National Register-eligibility and prepared document outlining findings in conjunction with the 2005 Base Realignment and Closures (BRAC).

National Geospatial Intelligence Agency, Bethesda, MD

2006

Directed determination of eligibility efforts for Erskine Hall within the National Geospatial Intelligence Agency. Erskine Hall, was built immediately after World War II to serve as the Army Mapping Service (AMS) headquarters. Assessed buildings for potential National Register-eligibility and prepared document outlining findings in conjunction with the 2005 Base Realignment and Closures (BRAC).

DC Baseball Ballpark Environmental Studies, Washington D.C.

2005-2006

The site of the Washington Nationals' Ballpark is located along the Anacostia River waterfront in Southeast Washington. The 21-acre site is located approximately one mile south of the United States Capitol in a primarily industrial area in close proximity to the Southeast Federal Center and the Washington Navy Yard. Directed preparation of Cultural Resource components of the Environmental Mitigation Statement for the construction of the Washington Nationals' Ballpark. Traceries studied existing historic resources within and surrounding the area to be affected by the proposed construction and worked closely with the D.C. State Historic Preservation Office staff and Historic Preservation Officer of the National Capital Planning Commission on compliance and community outreach.

George Washington University Master Plan, Washington, D.C.

2000 and 2006

Directed documentation effort for the University's Foggy Bottom Campus in support of the Campus Plan Development effort and for incorporation into the final and revised Campus Plan document. EHT Traceries' analysis included a history of the University's physical presence in the Foggy Bottom area; the identification of existing buildings and physical improvements that warrant preservation consideration. Worked with the DC Historic Preservation Office and Office of Planning on designation strategies for the campus. Prepared extensive building documentation and Determination of Eligibilities for buildings within Campus Plan boundaries.

- DC Public Schools, Capital Improvement Program 2000-2004  
 Providing preservation consultation and determination of eligibility for DC Public Schools as part of Section 106 requirements related to the modernization and new construction associated with the Capital Improvement Program. Assist with preservation issues relating to Building Committee, D. Historic Preservation Office, Commission of Fine Arts, National Capital Planning Commission. Schools include Miner, Wheatley, Thomson, Sousa and Luke C. Moore.
- Woodward & Lothrop Department Store, 1025 F Street, N.W., Washington, DC 2001-2005  
 Preservation consultation for rehabilitation of the landmark department store building for retail and office use. The project is part of a Planned Unit Development that will include a zoning transfer of residential requirements to 912 F Street site and a site at 4<sup>th</sup> & H streets. Responsible for extensive research effort to document the building's appearance from its initial construction in 1902, through six additions culminating in the 1926 construction of the corner building at 11th & F Streets. Coordinated review processes (Historic Preservation Review Board); prepared history of the building; as well as the inventory and organization of all drawings and documents related to construction activities for the building from 1891-1995.
- Atlantic Building, 920-930 F Street, N.W., Washington, DC 1987-89, 1993-96, 1999-2006  
 Currently preparing documents for issuance of building permits including location and placement of salvaged artifacts, and compliance with Mayor's Agents ruling. Conducted research and interior architectural inventory; worked with Historic American Buildings Survey team. Prepared historic documentation in conjunction with drawings produced by the Historic American Buildings Survey team. Prepared an historic context report on Downtown Washington incorporating data compiled from the 1981 Don't Tear It Down Downtown Survey as part of the requirements of a program of mitigation.
- 800 Block of F Street, N.W. (Le Droit & Warder/Atlas Buildings), Washington, DC 1998-2004  
 Provided preservation consultation and documentation for rehabilitation effort of five related commercial buildings, representative of the earliest development of F Street. Assisted in review and approval process with DC Historic Preservation Review Board and National Capitol Planning Commission. Worked with International Spy Museum on all design review and approval processes.
- Riggs Bank, 900 F Street, N.W., Washington, DC 1997-2001  
 Working with developer and project architect on the rehabilitation of the Washington Loan and Trust Company Building (Riggs National Bank). Successfully completed historic rehabilitation tax credit. Directed extensive research and documentation of building and its original appearance to guide restoration effort including original 1891 and 1926 drawings.
- Masonic Temple, 901 F Street, N.W., Washington, DC 1997-2000  
 Conducted extensive research on the DC Landmark building including photographic documentation, building and alteration permits and documentation on Masonic history in the District of Columbia. Prepared tax certification application and submittal materials for reviews by the DC Historic Preservation Review Board. Working with project architects to provide information regarding original appearance, alterations and materials to advise on compatibility of new addition to historic property and Downtown Historic District.
- Fourteen Historic Building Preservation Plans, Nationwide 1994-1997  
 Prepared HBPPs for the Central and West Heating Plants in Washington, DC, Federal Buildings in Sedalia, MO, Laconia, NH; Foley Square, NY; Huntington, WV; Big Stone Gap, VA and Boston, MA; and the US Court House in Cedar Rapids and Des Moines, Building 87, Fort Des Moines,

Federal Office Building and US Courthouse, Davenport and Sioux City, and US Post Office and Courthouse, Dubuque, IA. Conducted on-site survey and study of each building. Worked with team architect to identify zones, recommendations and preservation treatments.

#### Historic American Building Survey Documentation

*Buckingham Apartments, Arlington, VA*  
*M Street Bridge, Washington, DC*

*625-627 E Street, N.W., Washington, DC*  
*Olde Colony Inn, Alexandria, VA.*

#### Section 106 and Determination of Eligibility

*Sousa, Miner, Wheatley, Thomson, Luke C. Moore Schools, Washington, DC*  
*Greenway and Ellen Wilson Apartments, Washington, DC*  
*North Quincy Street Extension, Arlington, VA*  
*M Street Bridge, Washington, DC*

Prepared documentation and evaluation necessary to comply with Section 106 requirements. Directed archival research and on-site survey to identify historic resources and to determine the impact of the proposed undertaking. Prepared report with recommendations to mitigate impacts.

#### Historic Structures Reports

1992-2002

*Miller House, Hagerstown, MD*

*Lloyd House, Alexandria, VA*

*Investment Building, 1500 K Street, Washington, DC*

*M Street Bridge, Washington, DC*

*City Post Office, Washington, DC*

*Anthony Bowen YMCA (NHL), Wash, DC*

Conducted research, prepared analysis of historic resources, and prepared all narratives for Historic Structures Report.

#### Museum, Exhibition and Publications

Historic District Brochures for: *Mount Vernon Square, Foggy Bottom, Greater U Street, Kalorama Triangle, Sheridan Kalorama, 16<sup>th</sup> Street, Greater 14<sup>th</sup> Street and Logan Circle.* 1997-2004

Developed brochures with illustrations for historic districts. The brochures include an informed discussion of the development of the historic neighborhoods, including important aspects of its social, economic and architectural history, and features, which contribute to its being recognized as a Historic District in the District of Columbia.

*City Post Office Main Lobby Exhibit*

1992

Prepared a graphic history of the City Post Office for permanent display in the main historic lobby of the building. Responsible for the concept development, acquisition of negatives and illustrations, and preparation of text.

*Smithsonian Institution, National Postal Museum*

1993

Directed archival research to locate exhibit items for the Celebration of Letter Writing Gallery. Work included artifact location and acquisition.

*Whitelaw Hotel Interpretive and Graphic History*

1993

Developed exhibit concept and directed research effort. Assisted MANNA in artifact location and preparation of exhibit for display.

#### Tax Certifications

On-going

Trinity Towers Apartments 3023 14<sup>th</sup> St, N.W., Washington Loan & Trust Company Building 900 F St, N.W., Masonic Temple 901 F Street, N.W.; 1424 Chapin Street, N.W.; Clifton Terrace Apartments 14<sup>th</sup> Street, N.W.; Peter Grogan Furniture Store 819 7th Street, N.W.; 2032 16th Street, N.W.; 1743 P Street, N.W.; 2008 16th Street, N.W.; 1767 P Street, N.W.; 1501 18th Street, N.W.; 2620 13th Street, N.W., Washington, DC. 607 South Washington Street, Alexandria, VA. Mercantile Bank, USF&G Building, American Building, Eastern High School, Sydenham Hospital, Laundry Building, and 1000-1012 S. Charles Street in Baltimore, MD. Advised on the compatibility of rehabilitation with

Secretary of the Interior Rehabilitation Guidelines; prepared Part I, II and III tax certifications applications.

#### National Register/Historic Landmark/District Applications

Researched and prepared or assisted in the preparation of National Register or DC Landmark applications for the following properties and neighborhoods: Hood College, Frederick, MD, Blenheim in Fairfax, VA; Bowman Distillery, Reston, VA; Tabard Inn, 1737-41 N St, N.W.; Peter Grogan Furniture Store 819 7th St, N.W.; Embassy Gas Station, 2200 P St, N.W.; Victor Building, 724-26 9th St, N.W.; Mercantile Bank Building, 719-21 10th St, N.W.; Hillandale, 3905 Reservoir Rd, N.W.; 3117 Woodland Dr, N.W.; 1425 K St, N.W.; 703 3rd St, N.W.; Hampshire Garden Apartments; Western Presbyterian Church; National Archives Site 18PR355, College Park, MD; The Fidelity National Bank and Trust Company Building (Federal Office Building), Kansas City, MO; and the Mount Pleasant, Kalorama Triangle, and Sheridan Kalorama Historic Districts in Washington, DC

#### PREVIOUS EXPERIENCE

Research Assistant to Dr. David DeLong, Graduate School of Fine Arts

University of Pennsylvania, Philadelphia, Pennsylvania 1986-87  
Provided research and editorial assistance for Bruce Goff: Toward An Absolute Architecture. Assisted in cataloging architectural drawings and correspondence for the Bruce Goff Archives, University of Pennsylvania.

Participant, ICCROM and University of Pennsylvania, Conservation Studies in Europe

Siena, Italy Summer 1987  
Participated in technical summer program examining conservation practices in Europe. Classes concentrated on technical aspects of preservation including materials analysis, masonry conservation, and the consequences of natural elements on historic structures.

Researcher, Traceries, Washington, DC

1984-86  
Work included on-site survey, research and writing of analytical report. Assisted in orientation and supervision of community volunteers.

Assistant to Director, Historic House Association, Washington, DC

1983-84  
Conducted primary research and documentation leading to the publication of association directory. Assisted in fund-raising activities and contributed to monthly newsletter.

#### HONORS/AWARDS/BOARDS

Member, Reston Design Review Board, 2001-2006

Samuel H. Kress Fellowship, 1987

Preservation Fellowship, Graduate School of Fine Arts, University of Pennsylvania, 1986-88

#### EDUCATION

University of Pennsylvania, Philadelphia, Pennsylvania

Masters of Science, Historic Preservation, 1988

Field of Study: Architectural History

Mary Washington College, Fredericksburg, Virginia

Bachelor of Arts, Historic Preservation, 1984

*Meets professional qualifications prescribed by the Secretary of the Interior (36 CFR 61 - Appendix A).*

**Anne H. Adams**  
Architectural Historian

Pillsbury Winthrop Shaw Pittman  
2300 N Street, N.W.  
Washington, DC 20037-1128  
(202) 663-8884  
andi.adams@pillsburylaw.com

**Employment**

8/00 to Present	Pillsbury Winthrop Shaw Pittman, LLP Architectural Historian
5/84 to 8/00	Wilkes Artis, Chartered Architectural Historian
10/77 to 5/84	District of Columbia Historic Preservation Office Architectural Historian on the staff of the State Historic Preservation Officer, the Joint Committee on Landmarks, and its successor board, the Historic Preservation Review Board
2/77 to 10/77	Don't Tear it Down (currently the DC Preservation League), Architectural Historian and Administrative Assistant
9/74 to 8/76	University of Maryland Department of Art, Teaching Assistant

**Qualified as Expert Witness in Architectural History and Historic Preservation Before:**

District of Columbia:

Board of Zoning Adjustment  
Historic Preservation Review Board  
Joint Committee on Landmarks  
Mayor's Agent for DC Law 2-144  
Zoning Commission

Maryland:

Howard County, Maryland Historic Preservation Commission  
Maryland National Capital Park and Planning Commission  
Montgomery County, Maryland:  
Board of Appeals and Review  
County Council  
Historic Preservation Commission

Prince Georges County, Maryland:  
County Council  
Historic Preservation Commission

Rockville, Maryland Historic District of Commission

Virginia:  
Arlington County Board of Architectural Review  
Fairfax County Board of Architectural Review

United States Tax Court

**Representative List of Washington, D.C. Projects Reviewed Pursuant to DC Law 2-144**

1901-13 Massachusetts Avenue, N.W. and 1512-24 Connecticut Avenue, N.W. – exterior restoration of buildings owned by Riggs Bank

312 and 314 8th Street, N.E. – exterior restoration of houses, rear addition, and bridge over alley between two buildings in same ownership

Victor Building, 724 9th Street, N.W. – restoration of significant elements of individually-designated landmark and new construction

Shoreham Building, 800 15th Street, N.W. – restoration and facade and significant interior spaces in conjunction with new construction

Square 428 – restoration of facades and new construction at northwest corner of 7th and I Streets, N.W.

Square 347 – redevelopment of west half of square bounded by 10th, 11th, E and F Streets, N.W., including restoration, reconstruction, and relocation of historic facades and new construction

Square 456 – 500 block of 7th Street, N.W. and 500 block of E Street, N.W. – restoration of buildings and facades, additions, and new construction

Bowen Building and National Bank of Washington, 813 and 825 15th Street, N.W. – restoration of facades and significant interior spaces in conjunction with new construction

910-916 F Street, N.W. – restoration and rehabilitation of three historic buildings and incorporation of same into new hotel tower

National Cathedral School Athletic Facility, 3500 Woodley Road, N.W. – construction of a below-grade athletic facility with above-grade entry pavilion within National Cathedral Close

National Child Research Center – 3209 Highland Place, N.W. – construction of an addition to a contributing building in an historic district and a new building on the same sight

Atlas Theater and Shop – 1313-1331 H Street, N.E. – restoration of H Street, N.E. façade and rehabilitation of and addition to theater and shops for use as a performing arts center

Tivoli Theater – 14th Street, N.W. and Park Road, N.W. – exterior restoration of Landmark Theater

2908 N Street, N.W. – contemporary addition to c. 1800 house in Georgetown Historic District

### **Representative List of Historic Preservation Tax Credit Project**

21 Federal Street, Nantucket, MA

901 Massachusetts Avenue, N.W.

1644-66 Park Road, N.W.

1731 Willard Street, N.W.

Alperstein's Furniture Store, 1015 7th Street, N.W.

Atlas Theater and Shops, 1313-1331 H Street, N.E.

Buckingham Apartments, Arlington, VA

Hard Rock Café, 999 E Street, N.W.

Roosevelt Hotel – 2101 16th Street, N.W.

Manhattan Laundry, 1326-46 Florida Avenue, N.W.

Mann's Potato Chip Factory, 1042-54 29th Street, N.W.

Miller Furniture Company Store, Pennsylvania Avenue and D Street, S.E.

Thomas Sim Lee Houses, 3001-03 M Street, N.W.

Wardman Row, 1416-40 R Street, N.W.

### **Representative List of Washington DC Landmarks and Historic Districts for Which Landmark Applications and National Register Nominations Have Been Prepared**

Alumni House – George Washington University

Concordia German Evangelical Church and Rectory

Corcoran Hall – George Washington University

Downtown Historic District

Dupont Circle Historic District

Fifteenth Street Financial Historic District

Lisner Auditorium – George Washington University

Luzon Apartments

National Metropolitan Bank Building

Northumberland Apartments

Park Road, N.W. – south side of 1600 Block

Park Road, N.W. – north side of 1800 Block

President's Offices – George Washington University

Schneider Triangle

Seventh Street, N.W. – east side of 1000 Block

Sixteenth Street Historic District  
Stockton Hall – George Washington University  
Strong Residence Hall – George Washington University  
Van Ness Mausoleum  
Wardman Park Annex (Wardman Tower)  
Woodhall House – George Washington University

**Representative List of Washington, DC Properties Evaluated for Historic Significance Under Historic Landmark and Historic District Protection Act of 1979 (DC Law 2-144)**

Alban Towers and adjacent vacant land – 3700 Massachusetts Avenue, N.W.  
3901 Connecticut Avenue, N.W. and adjacent vacant land  
Western Presbyterian Church – H Street, N.W.  
Circle Theater – 2100 Block of Pennsylvania Avenue, N.W.  
Governor Shepherd Apartments – 2121 Virginia Avenue, N.W.  
Park Lane Apartments – 2025 H Street, N.W.

**Representative List of Projects Reviewed Under Section 106 of National Historic Preservation Act, Including Drafting of Memorandum of Agreement**

Family Housing at Mid-Atlantic Navy Installations – the project involved rehabilitation and replacement of family housing that contributed to the character of historic districts at the Naval Academy in Annapolis and the Indian Head and Patuxent River facilities in Maryland and at the Hampton Roads and Dalhgren facilities in Virginia

Marine Corps Base Quantico, Quantico, VA – project involved rehabilitation and replacement of family housing, including single-family houses and apartment buildings, that contribute to the character of the Quantico marine Corps Base Historic District

Tivoli Square, 14th Street, N.W. and Park Road, N.W. – project involved exterior restoration and interior rehabilitation of landmark Tivoli Theater and construction of a new supermarket, office/retail building, and residential buildings on adjacent vacant property

New Convention Center, downtown Washington, DC – project involved closing of and building over L’Enfant Plan streets

MCI Arena, downtown Washington, DC – project involved closing of and building over a L’Enfant Plan street

**Education**

Graduate: University of Maryland, College Park, M.A. in Art History, with a concentration in American Architecture, 1976

Thesis Title: An examination of the Life and Work of Frederick Bennett Pyle, Washington Architect

College: University of Rochester, New York  
B.A. with Honors – 1974, Major – Art History  
Elizabeth M. Anderson Award for Excellence in Art History

Secondary: Laurel School, Shaker Heights, Ohio – 1970

### **Positions and Memberships Held**

#### *Positions Held*

Decatur House Council (house museum owned and operated by the National Trust for Historic Preservation), 1995-2002

Chairman, Collections and Acquisitions Committee; Buildings and Grounds Committee; Finance Committee

Chevy Chase Village Historic Preservation Committee, 1995-97

Chevy Chase Village Local Advisory Panel, 1998-99

Local Advisory Panel reviews and makes recommendations to the Montgomery County Historic Preservation Commission of projects under review within the Chevy Chase Village Historic District

DC Preservation League

Advisory Committee for two grant projects funded by the National Park Service through the DC State Historic Preservation Office, 1984-87

Washington Decorative Arts Forum

Board of Directors – 1995-2002  
President, 1995-98

Washington Metropolitan Chapter, Victorian Society in America

Vice-President for Programs, 1979-81 and 1988-90; At-Large Member of Board, 1981-83; President, 1985-87; Ex-Officio Member of Board, 1987-88; Chairman, Nominating Committee, 1995

Association for Preservation Technology Foundation

Treasurer, 1985-87

Washington Chapter, American Institute of Architects

Historic Resources Committee, 1984-2001; Development Committee, 1987-89

Memberships

Chester County Historical Society  
Chevy Chase Historical Society  
DC Preservation League  
Latrobe Chapter, Society of Architectural Historians  
Montgomery County Historical Society  
National Trust for Historic Preservation  
Society for Commercial Archaeology  
The Historical Society of Washington, DC

**MARTIN J. WELLS, P.E.**  
**PRESIDENT**

**PROFILE:**

Mr. Wells has over 30 years of experience in traffic, transportation, transit, parking, and pedestrian planning and engineering. He has worked for private real estate developers; federal, state, and local governments; and institutions in 30 states and overseas. This experience includes traffic impact studies, transportation analyses of mixed-use developments, travel demand management studies, parking policy and needs studies, transit planning, and highway and parking facility design. Mr. Wells has provided expert testimony before numerous planning boards, elected officials, administrative hearing officers, and citizens groups.

**EXPERIENCE:**

**Traffic Impact Studies.** Conducted numerous traffic impact studies for large and small residential, commercial, and mixed-use projects in every major jurisdiction in the Washington metropolitan area and in 15 other states. This includes preparation of reports and expert testimony in support of rezoning, subdivisions, site plan approvals, and comprehensive plan and proffered condition amendments.

**Mixed-Use/Town Center Developments.** Conducted multi-modal transportation studies for 12 million square foot mixed-use residential, office, retail, and hotel projects for the Potomac Yard in Alexandria/Arlington, Virginia; Reston Town Center, Fairfax County, Virginia; The Village at Shirlington, Arlington County, Virginia; Columbia, Maryland; WorldCom and Evergreen Mills in Loudoun County, Virginia; The Gallery at Harborplace in Baltimore, Maryland; Carlyle and Mark Center in Alexandria, Virginia; Xerox Landsdowne in Loudoun County, Virginia; Colgate-Palmolive Company in Jersey City, New Jersey; River Walk in New York City; Eden Isles in Slidell, Louisiana.

**Major Event Use Studies.** Prepared traffic, parking, and traffic management plans for stadiums and entertainment complexes including: The John F. Kennedy Center for the Performing Arts in the District of Columbia; FedEx Field (Washington Redskins), Landover, Maryland; Jordan Hare Stadium, Auburn, Alabama; Arlington County Major League Baseball Stadium; Merriweather Post Pavilion, Columbia, Maryland; Nissan Pavilion, Prince William County, Virginia; Middle River Racing Associates in Anne Arundel County, Maryland; and Oriole Park at Camden Yards, Baltimore, Maryland.

**Interchange Justification Studies.** Conducted studies for modifying existing interchanges and for new interchanges on Interstate highways in Virginia, Maryland, New Jersey, Texas, and Louisiana.

**Travel Demand Management Studies.** Developed travel demand management programs, including: group riding, transit, flexible work hour, and other actions, for major development projects in Montgomery and Prince George's County, Maryland; and Arlington County, Alexandria, Vienna, and Fairfax County, Virginia.

**Travel Demand Forecasting.** Forecasted regional and corridor travel demand in Arlington, Fairfax, and Loudoun County, Virginia; Jersey City, New Jersey; Columbia, Gaithersburg, Howard County, and Prince George's County, Maryland; Arlington, Virginia; Birmingham, Alabama; Fort Meyers, Florida; and Buenos Aires, Argentina.

**Neighborhood Traffic Management Studies.** Identified actions to reduce through traffic and vehicle speeds in East Bethesda, Chevy Chase Section IV, Maryland; Fairfax County, Virginia; and Paulus Hook, Jersey City, New Jersey.

**Retail Traffic and Parking Studies.** Prepared traffic, parking, transit, and pedestrian studies for Main Street, town center, regional shopping centers, large-scale value retail centers, and power strip centers in Arlington, Fairfax County, Loudoun County, and Richmond, Virginia; Owings Mills, Baltimore City, Columbia, Gaithersburg, Anne Arundel County, and Prince George's County, Maryland; North Barrington, Illinois; Atlanta, Georgia; Plano, San Antonio, and Fort Worth, Texas; Coral Gables, Tampa, and Orlando, Florida; New Haven, Connecticut; Boston, Massachusetts; and Puebla, Mexico.

**Parking Studies.** Conducted parking policy, needs, feasibility, and shared-use studies for public agencies, parking operators, and real estate developers, including: the District of Columbia; Arlington County, Fairfax County, Loudoun County, Alexandria, and Middleburg, Virginia; Montgomery, Prince George's, and Howard Counties, Maryland; Nashville/Davidson County and Memphis, Tennessee; Hartford, Connecticut; Coral Gables and Jacksonville, Florida; Syracuse, New York; the Washington Metropolitan Transit Authority; and The Rouse Company.

**Transit Station Impact Analyses.** Conducted site access, joint development, parking, and pedestrian impact studies at numerous bus and rail transit stations in the Northeast Corridor, metropolitan Washington, San Antonio, Atlanta, Jersey City, and Buenos Aires, Argentina.

**Transit Studies.** Devised transit circulator systems for various downtowns and major activity centers, and prepared transit development programs throughout Pennsylvania and North Carolina.

**Health Care Facilities.** Prepared traffic and parking plans for hospitals, universities, professional office buildings, and nursing homes, including: the Yale-New Haven Medical Center; Georgetown University Medical Center; Fairfax (Virginia) Hospital; Inova Fairfax (Virginia) Hospital; Fair Oaks (Virginia) Hospital; Washington Adventist Hospital; Shady Grove Adventist Hospital; Montgomery County, Maryland; Washington Hospital Center; Loudoun Memorial Hospital; Mission Memorial Hospital, Asheville, North Carolina; Baptist Medical Center, Birmingham, Alabama; and University of Rochester.

**Schools.** Conducted traffic, parking, bus, and pedestrian analyses of public and private elementary, middle, and high schools, including: Cranbrook, Bloomfield Hills, Michigan; St. Patrick's Episcopal Day School, Washington, D.C.; Edmund Burke School, Washington, D.C.; Sidwell Friends School, Washington, D.C. and Bethesda, Maryland; The Sheridan School, Washington, D.C.; The Potomac School, McLean, Virginia; The Langley School, Fairfax County, Virginia; French School, Montgomery County, Maryland; Garrison Forest School, Baltimore County, Maryland; and public schools in Arlington and Fairfax County, Virginia, and Montgomery and Howard County, Maryland.

**Environmental Impact Studies.** Prepared the transportation components of environmental documents in Washington, D.C.; Prince George's County, Maryland; New York, New York; Jersey City, New Jersey; Slidell, Louisiana; and Charleston, South Carolina.

**EDUCATION:** Master of Science, Civil Engineering, Carnegie-Mellon University, Pittsburgh, Pennsylvania, 1975.

Bachelor of Science, Civil Engineering, Wayne State University, Detroit, Michigan, 1973.

**REGISTRATIONS:** Registered Professional Engineer: Virginia, Maryland, New Jersey, Florida, Illinois, Texas, Pennsylvania, Colorado, Ohio, Missouri, Connecticut, North Carolina, New York, Michigan, West Virginia, Indiana, Oregon, and the District of Columbia.

**AFFILIATIONS:** Institute of Transportation Engineers  
American Planning Association  
Congress for the New Urbanism

**PUBLICATIONS:** "Colgate-Palmolive Site Traffic Impact Assessment Case Study," American Society of Civil Engineers, Site Impact Traffic Assessment Conference, June 1992.

"Neo-Traditional Neighbor Developments: Can You Go Home Again?," National Trust for Historic Preservation, National Meeting on Main Street, April 1992.

"Parking and Easy Access - The First Steps Toward Recovery," Health Facilities Management Magazine, December 1991.

"Review of Methods for Assigning Work to Part-Time Operators," Annual Meeting of the Transportation Research Board, Washington, D.C., 1985.

"Integrating Public Transportation into the San Antonio, Texas Street System," International Public Works Congress and Equipment Show, Atlanta, Georgia, 1981.

"Neighborhood Automobile Restraint: The Chevy Chase Section Four, Maryland Experience," Annual Meeting of the Transportation Research Board, 1981.

"Planning for Shared-Ride Taxi Service," 58th Annual Meeting of the Institute of Transportation Engineers, 1978.



## **EMPLOYMENT HISTORY**

**1991 - Present**

**Wells & Associates, LLC  
McLean, Virginia  
President**

Responsible for business development, administration, management of professional, technical, and clerical staff, technical analyses, quality control, documentation, and expert testimony.

**1981 - 1991**

**Gorove/Slade Associates, Inc.  
Washington, D.C.  
Principal Associate**

Responsible for the transportation planning practice. Responsibilities included business development, project administration, management of professional, technical, and clerical staff, technical analyses, quality control, documentation, and expert testimony.

**1980 - 1981**

**San Antonio Metropolitan Transit Authority (VIA)  
San Antonio, Texas  
Director of Planning**

Responsible for long-range, short-range, and day-to-day operations planning for a 550-bus transit system serving a metropolitan area of over 1,000,000 people.

**1975 - 1980**

**Barton-Aschman Associates, Inc.  
Washington, D.C.  
Associate/Senior Associate**

Responsible for transportation planning, transit planning, and traffic engineering analyses.